



Agenda for a meeting of the Executive to be held on Tuesday, 9 January 2024 at 10.30 am in Council Chamber - City Hall, Bradford

Members of the Executive – Councillors

| |
|---------------------|
| LABOUR |
| Hinchcliffe (Chair) |
| I Khan |
| Ross-Shaw |
| Ferriby |
| Jabar |
| Duffy |

Notes:

- This agenda can be made available in Braille, large print or tape format on request by contacting the Agenda contact shown below.
- The taking of photographs, filming and sound recording of the meeting is allowed except if Councillors vote to exclude the public to discuss confidential matters covered by Schedule 12A of the Local Government Act 1972. **Recording activity should be respectful to the conduct of the meeting and behaviour that disrupts the meeting (such as oral commentary) will not be permitted. Anyone attending the meeting who wishes to record or film the meeting's proceedings is advised to liaise with the Agenda Contact who will provide guidance and ensure that any necessary arrangements are in place.** Those present who are invited to make spoken contributions to the meeting should be aware that they may be filmed or sound recorded.
- **Members of the public are respectfully reminded that this is a meeting that is being held in public NOT a public meeting. The attendance of the public to observe the proceedings is welcome.**
- If any further information is required about any item on this agenda, please contact the officer named at the foot of that agenda item.

From:

Asif Ibrahim

Director of Legal and Governance

Agenda Contact: Yusuf Patel / Louis Kingdom

Phone: 07970 411923/07890 416570

E-Mail: yusuf.patel@bradford.gov.uk/louis.kingdom@bradford.gov.uk

To:

A. PROCEDURAL ITEMS

1. DISCLOSURES OF INTEREST

(Members Code of Conduct – Part 4A of the Constitution)

To receive disclosures of interests from members and co-opted members on matters to be considered at the meeting. The disclosure must include the nature of the interest.

An interest must also be disclosed in the meeting when it becomes apparent to the member during the meeting.

Notes:

- (1) *Members must consider their interests, and act according to the following:*

| Type of Interest | You must: |
|---|---|
| <i>Disclosable Pecuniary Interests</i> | <i>Disclose the interest; not participate in the discussion or vote; and leave the meeting <u>unless</u> you have a dispensation.</i> |
| <i>Other Registrable Interests (Directly Related)</i> OR <i>Non-Registrable Interests (Directly Related)</i> | <i>Disclose the interest; speak on the item <u>only if</u> the public are also allowed to speak but otherwise not participate in the discussion or vote; and leave the meeting <u>unless</u> you have a dispensation.</i> |
| <i>Other Registrable Interests (Affects)</i> OR <i>Non-Registrable Interests (Affects)</i> | <i>Disclose the interest; remain in the meeting, participate and vote <u>unless</u> the matter affects the financial interest or well-being</i> <i>(a) to a greater extent than it affects the financial interests of a majority of inhabitants of the affected ward, and</i> <i>(b) a reasonable member of the public knowing all the facts would believe that it would affect your view of the wider public interest; in which case speak on the item <u>only if</u> the public are also allowed to speak but otherwise not do not participate in the discussion or</i> |

vote; and leave the meeting unless you have a dispensation.

- (2) *Disclosable pecuniary interests relate to the Member concerned or their spouse/partner.*
- (3) *Members in arrears of Council Tax by more than two months must not vote in decisions on, or which might affect, budget calculations, and must disclose at the meeting that this restriction applies to them. A failure to comply with these requirements is a criminal offence under section 106 of the Local Government Finance Act 1992.*
- (4) *Officers must disclose interests in accordance with Council Standing Order 44.*

2. MINUTES

Recommended –

That the minutes of the meetings held on 07 November 2023 and 05 December 2023 be signed as a correct record (previously circulated).

(Yusuf Patel / Louis Kingdom – 07970 411923 / 07890 416570)

3. INSPECTION OF REPORTS AND BACKGROUND PAPERS

(Access to Information Procedure Rules – Part 3B of the Constitution)

Reports and background papers for agenda items may be inspected by contacting the person shown after each agenda item. Certain reports and background papers may be restricted.

Any request to remove the restriction on a report or background paper should be made to the relevant Strategic Director or Assistant Director whose name is shown on the front page of the report.

If that request is refused, there is a right of appeal to this meeting.

Please contact the officer shown below in advance of the meeting if you wish to appeal.

(Yusuf Patel / Louis Kingdom – 07970 411923 / 07890 416570)

4. RECOMMENDATIONS TO THE EXECUTIVE

To note the following recommendation to the Executive:

Petition received at Council – Tuesday 12 December 2023

Petition requesting reconsideration of the decision by the Council to close Victoria Hall, Queensbury

Resolved – That the petition be referred to the Executive for further consideration.

(Yusuf Patel / Louis Kingdom – 07970 411923 / 07890 416570)

B. STRATEGIC ITEMS

LEADER OF COUNCIL & CORPORATE

(Councillor Hinchcliffe)

5. CALCULATION OF BRADFORD'S COUNCIL TAX BASE AND BUSINESS RATES BASE FOR 2024-25

1 - 12

The Director of Finance and IT will submit a report (**Document “AB”**) which estimates the Council’s Council Tax and Business Rates bases for 2024-25. These bases in turn determine the amount of taxation raised in 2024-25.

Recommended –

- (1) That the number of Band D equivalent properties for 2024-25 for the whole of the Bradford Metropolitan District is fixed at 144,890 (as set out in Appendix A, line 13 of this report).
- (2) That the Council Tax Base for 2024-25 for each Parish (set out in Appendix B) is approved.
- (3) Further that Bradford’s £3.39m share of the anticipated 2023-24 Council Tax surplus is approved. Also, that the Police and Fire share of the surplus (as set out in 6.3) is noted.
- (4) That the latest estimate of the gross shares of Business Rates income for 2024-25, are noted. These are set out below:
50% is paid to Central Government - £60.3m
1% is paid to the West Yorkshire Fire Authority - £1.2m
49% is retained by the Council - £59.1m

- (5) That authority is delegated to the Section 151 officer in consultation with the Leader of the Council to make any necessary amendments to the Business Rates estimate arising from the completion of the 2024-25 NNDR1 form. The amended figures will be provided in updates to the Executive and the 2024-25 Budget papers for Council.

Overview and Scrutiny Area: Corporate

(Celia Yang – 07977 814829)

6. **BRADFORD WEST LOCALITY PLAN - PROGRESS UPDATE
2022/23**

13 - 96

The Strategic Director, Place will submit a report (**Document “AC”**) which gives an update on the progress achieved towards addressing the locality-wide priorities set out in the Bradford West Locality Plan during 2022/23.

Recommended –

- (1) **The Executive is invited to comment on the Bradford West Locality Plan – Progress Update 2022/23, as set out in Appendix A of this report.**
- (2) **The Executive requests that the Bradford West Area Co-ordinator, accompanied by the Chair of Bradford West Area Committee, presents a progress report to the Executive in 12 months time, setting out the progress and achievements made for each of the priorities detailed in the Bradford West Locality Plan during 2023/24.**

Overview and Scrutiny Area: Health and Social Care / Corporate

(Arshad Mahmood - 01274 432597)

C. PORTFOLIO ITEMS

CHILDREN AND FAMILIES PORTFOLIO

(Councillor Duffy)

7. OFSTED MONITORING VISIT OF CHILDREN'S SOCIAL CARE

97 - 104

The Strategic Director of Children's Services will submit a report (**Document "AD"**) which provides an update on the Ofsted Monitoring Visit of children's social care which took place on the 8th and 9th November 2023.

Recommended –

- (1) That the contents of the Ofsted letter and the progress made are noted.**
- (2) We continue to work with the DfE appointed Commissioner to support the work of the Trust and, where possible, to accelerate improvements in line with the Children's Social Care Improvement Plan.**

Overview and Scrutiny Area: Children's Services

(Picklu Roychoudhury – 01274 436064)



Report of the Director of Finance to the meeting of the Executive to be held on 9 January 2024

AB

Subject:

CALCULATION OF BRADFORD'S COUNCIL TAX BASE AND BUSINESS RATES BASE FOR 2024-25

Summary statement:

This report estimates the Council's Council Tax and Business Rates bases for 2024-25. These bases in turn determine the amount of taxation raised in 2024-25.

Section A of this report estimates the Council Tax Base. This involves considering: total dwellings in the district; exemptions, discounts and the Council Tax Reduction Scheme among other items.

Section B estimates the Business Rates base, starting with the total rateable value of property used by businesses in the district.

Section C summarises the implications of the tax bases for the 2024-25 revenue budget.

Equality & Diversity

The report forms a part of the Councils Budget Strategy, and budget setting process. As in previous years a full Equality Impact Assessment has been produced for budget proposals and full consultation with relevant groups will be undertaken. The outcome of consultation will be considered and reported upon before the 2024-25 budget is approved.

Christopher Kinsella
Director of Finance

Portfolio:
Corporate Services

Report contacts
Andrew Cross & Celia Yang
E-mail: andrew.cross@bradford.gov.uk;
celia.yang@bradford.gov.uk

Overview & Scrutiny Area:
Corporate Resources

1. SUMMARY

- 1.1 This report sets the district's 2024-25 Tax Base for Council Tax and Business Rates. The calculation is a statutory requirement for the Council's 2024-25 budget. This setting is in preparation for the Council's forthcoming budget process.
- 1.2 The Tax Base for Council Tax is an estimate of the number of domestic dwellings in the district. This Tax Base estimate is expressed as a single measure in a mathematical shorthand called Band D Equivalents. The rate of Council Tax, as set by Full Council, levied on these Band D equivalents, then determines the total amount raised. Overall, the growth in the tax base is estimated at 970 Band D equivalent properties taking the total from 143,920 in 2023-24 to 144,890 in 2024-25 (Equivalent to £1.5m at 2023-24 Council Tax Band D).
- 1.3 The actual Council Tax bill received by residents includes amounts also levied on the district's Tax Base by other organisations. These are: West Yorkshire Combined Authority (the Police and Crime Commissioner); West Yorkshire Fire and Rescue Authority (WYFRA) and various Parishes. These amounts are collected by the Council on behalf of these other organisations and passed over to them.
- 1.4 The Tax Base for Business Rates measures the amount of commercial property in the district. The Government sets a chargeable rate (the multiplier) against the Business Rates Base. The amounts owing from businesses are then collected by the Council. This collection is apportioned by statute between the Council (49%), the Government (50%) and WYFRA (1%).
- 1.5 Although the recommendations from this report set the Council Tax base for the 2024-25 budget, the Business Rates estimate is formally agreed when the Section 151 officer submits a NNDR1 form to government by the end of January 2024 based on information available on 31st December 2023. Consequently, the estimates for Business Rates provided in this report are the current best estimate, but they will be updated by the end of January 2024, with the totals reflected in an update to the Executive prior to the 2024-25 Full Council Budget report in February 2024.
- 1.6 Council Tax and a share of Business Rates form part of the Council's General Funding. Such General Funding is not ring-fenced, making it vital to the funding of the Council's statutory obligations and local choices on service delivery.

SECTION A: COUNCIL TAX BASE

2 COUNCIL TAX BASE INTRODUCTION

- 2.1 The Tax Base is set in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012. These Regulations require that the Tax Base is set between 1 December and 31 January. Any Preceptors, such as Police and Fire, must be notified of the Tax Base by 31 January.
- 2.2 The Regulations also set out how the Tax Base is calculated. This includes measuring the Council Tax Base in a standardised format called Band D Equivalent Dwellings.
- 2.3 The Council Tax rate charged on the Tax Base will be consulted on in January and

set at Full Council on Thursday 22 February 2024.

3 COUNCIL TAX BASE AND EQUIVALENT DWELLINGS

- 3.1 The first stage of estimating Band D Equivalent Dwellings for 2024-25 is to identify the numbers of what are called Equivalent Dwellings. In October 2023, there were 222,178 domestic dwellings in the district (Appendix A, line 1). This is 1,107 higher than 2022.
- 3.2 Council Tax exemptions and reliefs apply to some of these dwellings. The effect of these exemptions and discounts is that either a proportion, or the entirety of each dwelling is excluded from the Tax Base calculation. Dwellings numbers adjusted for these exclusions (exemptions and reliefs) no longer represent physical properties, so are known instead as equivalent dwellings. (Appendix A, line 2 & 3).
- 3.3 As shown in Appendix A, line 2, 4,100 domestic dwellings are exempt Council Tax (4,029 in 2022-23), and removed from the Tax Base in their entirety, for example, because they are occupied by:
 - (i) Persons with disabilities
 - (ii) Students
 - (iii) Or they are owned by charities and have been vacant for 6 months.

As there are many reasons why a property would be exempt for a period, above is not a definitive list.

- 3.4 A 25% proportion of each dwelling is excluded from the Tax Base calculation for the Single Persons Discount, where the resident lives alone. In October 2023, 77,589 (77,666 in 2022) dwellings (out of 222,178) were eligible for this discount. With some other discounts, the impact of Discount is shown is a reduction of 20,135 equivalent dwelling as shown in line 4 of Appendix A. This compares to 20,127 in the prior year.
- 3.5 There are some other adjustments to the Tax Base calculation, for example an additional proportion is added where properties attract an empty property premium after being empty for prescribed periods. This results in an increase of 1,615 equivalent dwellings as shown in Appendix A, line 5. (1,624 last year).
- 3.6 All the above adjustments bring the overall Tax Base down to 199,558 Equivalent Dwellings. (Appendix A, line 6), which is an increase of 1019 on the 198,539 Equivalent Dwellings in 2022-23.
- 3.7 These Equivalent Dwellings are then classified into the different Council Tax Bands, which determine chargeable Council Tax: this also enables the Tax Base to be expressed as the number of Band D Equivalent Dwellings.

4 Band D Equivalent Dwellings

- 4.1 This part of the calculation involves converting the Equivalent Dwellings into Band D Equivalent Dwellings.
- 4.2 As noted above, all dwellings are allocated a Council Tax Band. These range from A to H, according to their value at 1 April 1991. For example, Band H has double the

liability of Band D.

- 4.2 Importantly, each band has a Council Tax liability that is a fixed ratio of Band D. This means dwelling numbers in any band can easily be expressed as an equivalent in Band D. The ratios are listed below:

| Band | Property Value at 1 April 1991 | Fixed ratio to Band D |
|-------------|---------------------------------------|------------------------------|
| A | Up to 40,000 | 6/9ths |
| B | 40,000 – 52,000 | 7/9ths |
| C | 52,001 – 68,000 | 8/9ths |
| D | 68,001 – 88,000 | 9/9ths |
| E | 88,001 – 120,000 | 11/9ths |
| F | 120,001 – 160,000 | 13/9ths |
| G | 160,001 – 320,000 | 15/9ths |
| H | Over 320,000 | 18/9ths |

- 4.3 Weighting the Equivalent Dwellings by their relevant ratio to Band D, calculates the number of Band D Equivalents.
- 4.4 After this calculation, Bradford’s current Equivalent Band D Dwellings total becomes 167,166 (Appendix A, line 7), (166,248 in 2022-23).

5 2024-25 COUNCIL TAX PROJECTION

- 5.1 To estimate the 2024-25 Council Tax Base, the District’s Band D Equivalent Dwellings have been adjusted as follows:

- A reduction for impact of the Council Tax Reduction Scheme (Council Tax Benefit) of 18,790 Band D Equivalents (Appendix A, line 8). (19,032 in 2023-24 base).
- The impact of property growth (550) in Band D Equivalents (Appendix A, lines 9) (550 in 2023-24).
- An adjustment to reflect the impact of appeals against Council Tax liability (850 reduction vs 600 in 2023-24) – (Appendix A, line 11)
- A reduction to take account of uncollectable debt, estimated at 2.2% (2.2% in 2023-24 base), being 3,274 Band D Equivalents (Appendix A, line 12).

Introduction of changes coming up from the Funding Statement

- An adjustment to consider the impact over the introduction of technical changes to the Empty premium regulations. This means that some empty properties will qualify for the 100% empty premium after being empty for just 1 year, currently the period is 2 years. A separate decision would be required for the Council to approve the implementation and this change would increase the base. Estimate of 490 Band D Equivalent increase in the base (Appendix A, Line 10 subject to further approval).
- A reduction to take into account of the announcement over Valuation changes for HMO’s. In the coming months the VO are going to start to re-assess the way they value and Band HMO’s. The intention is to make sure that all HMO’s are rated as one dwelling, where the landlord/owner is billed for the entire property. At the moment in some circumstances an HMO is split into individual assessments.

Consequently, when this process starts, we will see a reduction in the number of assessment and a reduction in the base. Estimated impact of reduction of the base by 400 in Band D Equivalents. (appendix A, line 13).

- 5.2 As a result of the above adjustments, it is proposed to set the Council Tax Base at 144,890 Band D equivalents. Compared to the current 2023-24 Tax Base of 143,920, this is an increase of 960 Band D equivalents.
- 5.3 The 2023-24 Band D Council Tax is £1,620.98. If the Council Tax Band D rate is increased by 2.99% and there is an Adult Social Care Precept of 2% as proposed in the 2024-25 Financial Plan and Budget proposals, the Band D Council Tax would increase to £1,701.86. Assuming this Tax rate, a Council Tax Base of 144,890 would raise £246.582m (£233.290m in 2023-24) in 2024-25. The combination of an increase in the tax base and Council Tax and Adult Social Care precept increases would raise an additional £13.292m in comparison to 2023-24.
- 5.4 All budget proposals including Council Tax increases and the Adult Social Care Precept are provisional and are subject to the conclusion of the public consultation, and approval of the proposals by executive then final approval by full Council.

6 OVERALL COUNCIL TAX FINANCING

- 6.1 Council Tax and Business Rates collected are paid into a standalone pot (the Collection Fund), which also pays for the amounts (precepts) paid back to the Council, WYP&CC, WYFRA and the Parishes.
- 6.2 To provide budget certainty, the precepts paid out are pre-set according to the Council Tax Bases approved in this report. The tax rate is set by the Council on 22nd February 2024, and the preceptors' rates are set at their organisational meetings held. There is a balancing up at the end of the year between the amount collected and the pre-set amount paid over to Bradford Council. Any deficit or surplus as a result of this balancing up, is repaid/recovered in following years.
- 6.3 In 2023-24, approximately £4.04m surplus is currently anticipated in the Council Tax collection fund. Of this, £2.98m were the previous year surplus (difference between 2022-23 estimate and outturn) and £1.06m was the in year forecast. The Councils share (84%) would be £3.39m, with the remainder being shared with WYPCC (£488.3k) 12% and Fire (£159.5k) (4%).

7. COUNCIL TAX PRECEPTORS

- 7.1 Each Parish in the district raises a precept. The individual Tax Bases on which these precepts are charged are set out in Appendix B and were notified to each Parish provisionally by 8 December 2023.
- 7.2 As noted, the other preceptors are the police and fire. They each raise a precept against the district's 2024-25 Tax Base. Further, they will repay a share of the 2023-24 anticipated deficit.

8 CONCLUSION

8.1 Overall:

- The proposed Tax Base for 2024-25 will be 144,890.
- The individual Parish Tax Bases are set out in Appendix B.
- A surplus on the Council Tax collection fund of £4.04m is anticipated for 2023-24, of which the Councils share would be £3.39m.

SECTION B – ESTIMATION OF THE BUSINESS RATES BASE

9 BUSINESS RATES INTRODUCTION

9.1 The Business Rates Base is set by completing and submitting a form (NNDR1) to the Government on or by 31 January 2024.

9.2 This form has to be completed using data at 31 December, and that data will include a number of amendments to the way that the Business Rates base will be calculated following recent Government policy announcements. The implications of this will be understood early in the new year, and the outcome will be reflected in the NNDR1 form, and an update will be provided to the Executive in advance of Budget Council in February 2024.

10 AMOUNTS OF COMMERCIAL PROPERTY

10.1 The Business Rates Base is a measure of the commercial (non-domestic) property in the district. The estimate comprises three main elements:

- The gross value for tax purposes of commercial property in the district as assessed by the Valuation Office Agency (VOA): called the Rateable Value (RV).
- The value of discounts granted against this Rateable Value for instance, to small businesses or charities: called reliefs.
- Some deductions in calculating the overall Business Rates Tax Base, for example to account for difficulties in collecting debt and appeals by businesses against their Rateable Value assessment.

10.2 Unlike Council Tax, the tax rate (called the Multiplier) for commercial property is set by Central Government. Following the Autumn Statement announcement, it is currently understood that the Government has kept the small multiplier unchanged at 49.9p for 2024-25, and the standard multiplier will be updated in April by September's CPI figure (6.7%), increasing the multiplier from 51.2p to 54.6p. This means that the Council may be able to increase the rate to be collected from business rate payers, however, this increase in business rate income would be offset by a decrease in S31 Grants therefore the anticipated impact would be neutral.

10.3 There is a high level of uncertainty when estimating tax bases. In particular, retail, hospitality and leisure businesses have not in many instances paid full business rates since 2020-21 due to the pandemic and this support continues into 2024/25. Therefore, the overall impact of the pandemic on these businesses will only become fully clear when they pay rates once again.

10.4 Further uncertainty is caused by the number of appeals awaiting decisions by the Valuation Office Agency (VoA).

11 BUSINESS RATES BASE

11.1 The estimate of gross Rateable Value in the district has been set at £387m in 2024-25 (£382m in 2023-24). Applying the tax rate (multiplier) set by the Government, this rateable value equates to a tax liability of £193.1m (£190.8m for 2023-24).

11.2 Discounts given to business owners against their tax liability, called reliefs, are estimated to cost £63.4m.

11.4 An assessment has been made around the amount to be set aside to cover potential costs of past appeals by business owners. The Valuation Office has struggled to adjudicate on these appeals during the pandemic and there remains uncertainty around the actual and final costs. An assessment has also been made for uncollected debt.

11.5 A small deduction (£0.71m) has been made out of the collection to cover the cost of collecting business rates.

11.6 After adjustments for appeals and uncollected debt, the estimated collection for 2024-25 is £120.6m. Bradford's share of this collection is £59.1m (49%), with the remainder being paid to Central Government (50%) and WYFRA (1%).

12 BUSINESS RATES FINANCES

12.1 The 2023-24 anticipated Business Rate surplus gets paid back in 2024-25 and is therefore considered as part of the 2024-25 budget process. At the end of any year, there is a balancing up between the amounts of tax redistributed in advance to the Council or other organisations and the actual collection.

[DN – to be updated with the most recent estimate of 2023-24 Business Rates collection fund surplus or deficit, and this will be factored into final report]

12.2 The Council has been compensated by the Government for its share of the cost of the additional relief provided in 2023-24.

12.3 The overall 2024-25 position is summarised below:

- £59.1m collected in year (per 11.6 above)

SECTION C – 2024-25 REVENUE BUDGET

13 COUNCIL TAX AND BUSINESS RATES REPORT SUMMARY

13.1 The overall Council Tax and Business Rates position regarding Bradford Council is combined and summarised in the table below. This compares the position set out in this report.

| £000s | 09 January 2024 |
|---|--------------------|
| Council Tax Collection 2024-25 * | 241,886 |
| Adult Social Care Precept 2024-25 ** | 4,697 |
| 2023-24 forecast surplus | 886 |
| Previous year surplus | 2,508 |
| Total Council Tax | 249,977 |
| Business Rates 2024-25 | 59,100 |
| Total Business Rates | 59,100 |
| Total | 309,077 |

* Assume 2.99% increase as Policy Statement (Dec 2023) confirmation

** Assume 2% increase as Policy Statement (Dec 2023) confirmation

14 FINANCIAL & RESOURCE APPRAISAL

As set out in the report.

15 RISK MANAGEMENT AND GOVERNANCE ISSUES

As set out in the report.

16 LEGAL APPRAISAL

16.1 The legal issues have been considered in the body of this report.

17 OTHER IMPLICATIONS

17.1 SUSTAINABILITY IMPLICATIONS

There are no specific sustainability implications arising from this report.

17.2 TACKLING THE CLIMATE EMERGENCY IMPLICATIONS

Not applicable

17.3 COMMUNITY SAFETY IMPLICATIONS

There are no specific community safety implications arising from this report.

17.4 HUMAN RIGHTS ACT

There are no specific issues arising from this report.

17.5 TRADE UNION

Not applicable

17.6 WARD IMPLICATIONS

There are no specific issues arising from this report.

17.7 AREA COMMITTEE LOCALITY PLAN IMPLICATIONS

Not applicable

17.8 IMPLICATIONS FOR CHILDREN AND YOUNG PEOPLE

Not applicable

17.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

Not applicable

18. NOT FOR PUBLICATION DOCUMENTS

None

19. OPTIONS

Not applicable

20 RECOMMENDATIONS

20.1 That the number of Band D equivalent properties for 2024-25 for the whole of the Bradford Metropolitan District is fixed at 144,890 (as set out in Appendix A, line 13 of this report).

20.2 That the Council Tax Base for 2024-25 for each Parish (set out in Appendix B) is approved.

20.3 Further that Bradford's £3.39m share of the anticipated 2023-24 Council Tax surplus is approved. Also, that the Police and Fire share of the surplus (as set out in 6.3) is noted.

20.4 That the latest estimate of the gross shares of Business Rates income for 2024-25, are noted. These are set out below:

50% is paid to Central Government - £60.3m

1% is paid to the West Yorkshire Fire Authority - £1.2m

49% is retained by the Council - £59.1m

20.5 That authority is delegated to the Section 151 officer in consultation with the Leader of the Council to make any necessary amendments to the Business Rates estimate arising from the completion of the 2024-25 NNDR1 form. The amended figures will be provided in updates to the Executive and the 2024-25 Budget papers for Council.

21 APPENDICES

Appendix A - 2024-25 Council Tax Base

Appendix B – Parish and Town Councils 2024-25 Council Tax base

Appendix A

Dwellings on Valuation List

| | Band @ | Band A | Band B | Band C | Band D | Band E | Band F | Band G | Band H | Total |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 1. Total number of dwellings | 192 | 92,491 | 46,668 | 40,930 | 18,666 | 13,047 | 6,139 | 3,759 | 286 | 222,178 |
| 2. Exempt properties | 0 | -2,611 | -602 | -487 | -222 | -96 | -42 | -34 | -6 | -4,100 |
| 3. Taxable properties | 192 | 89,880 | 46,066 | 40,443 | 18,444 | 12,951 | 6,097 | 3,725 | 280 | 218,078 |
| 4. Discounts | -16 | -10,646 | -4,154 | -3,092 | -1,158 | -631 | -259 | -156 | -23 | -20,135 |
| 5. Empty homes scheme | 0 | 1,099 | 279 | 179 | -38 | 44 | 25 | 19 | 8 | 1,615 |
| 6. Estimated taxable properties after discounts and premiums | 176 | 80,333 | 42,191 | 37,530 | 17,248 | 12,364 | 5,863 | 3,588 | 265 | 199,558 |
| Ratio to band D | 5/9 | 6/9 | 7/9 | 8/9 | 9/9 | 11/9 | 13/9 | 15/9 | 18/9 | |
| 7. Band D equivalent | 98 | 53,555 | 32,815 | 33,360 | 17,248 | 15,112 | 8,469 | 5,980 | 530 | 167,166 |
| 8. Estimated impact of Council Tax Reduction Scheme | -32 | -12,030 | -3,451 | -2,036 | -908 | -247 | -53 | -33 | 0 | -18,790 |
| 9. Growth as band D | 0 | 0 | 0 | 0 | 550 | 0 | 0 | 0 | 0 | 550 |
| 10. Empty homes premium change | 0 | 0 | 0 | 0 | 490 | 0 | 0 | 0 | 0 | 490 |
| 11. Banding and backdated liability changes | 0 | 0 | 0 | 0 | -850 | 0 | 0 | 0 | 0 | -850 |
| 12. Adjustment for losses on collection | -1 | -914 | -646 | -689 | -369 | -327 | -185 | -131 | -12 | -3,274 |
| 13. Estimate impact of valuation change in HMOs | 0 | 0 | 0 | 0 | -400 | 0 | 0 | 0 | 0 | -400 |
| 14. 2024-25 Council Tax base (Band D equivalent) | 65 | 40,611 | 28,718 | 30,635 | 15,761 | 14,538 | 8,231 | 5,816 | 518 | 144,890 |

Appendix B

Local Tax Bases

| 2024-25 Local Council Tax Bases | | | | | |
|---------------------------------|--|--------------------------------|--|--|---|
| Parish/Town Council | Starting Council Tax Base Band D Equivalents | CTR impact, Band D Equivalents | Net changes including growth in properties, & bad debt losses Band D Equivalents | | Final 2024-25 Council Tax Base Band D Equivalents |
| ADDINGHAM | 1,880 | - 79 | - 30 | | 1,771 |
| BAILDON | 6,859 | - 423 | - 130 | | 6,305 |
| BINGLEY | 9,281 | - 546 | - 148 | | 8,587 |
| BURLEY | 3,186 | - 94 | - 57 | | 3,034 |
| CLAYTON | 2,848 | - 289 | - 46 | | 2,513 |
| CULLINGWORTH | 1,438 | - 86 | - 26 | | 1,326 |
| DENHOLME | 1,359 | - 127 | - 19 | | 1,212 |
| HARDEN | 881 | - 22 | - 15 | | 844 |
| HAWORTH & STANDBURY | 1,493 | - 91 | - 24 | | 1,377 |
| ILKLEY | 7,579 | - 202 | - 131 | | 7,246 |
| KEIGHLEY | 17,632 | - 2,232 | - 157 | | 15,243 |
| MENSTON | 2,446 | - 56 | - 48 | | 2,342 |
| OXENHOPE | 1,111 | - 44 | - 17 | | 1,050 |
| SANDY LANE | 948 | - 63 | - 17 | | 867 |
| SHIPLEY TC | 5,107 | - 331 | - 74 | | 4,702 |
| SILSDEN | 3,473 | - 172 | - 64 | | 3,237 |
| STEETON/EASTBURN | 1,893 | - 67 | - 40 | | 1,786 |
| WILSDEN | 1,886 | - 80 | - 35 | | 1,772 |
| WROSE | 2,378 | - 136 | - 44 | | 2,198 |
| CROSSROADS | 1,101 | - 67 | - 18 | | 1,016 |
| | 74,778 | -5,209 | -1,139 | | 68,430 |

This page is intentionally left blank



Report of the Strategic Director of the Department of Place to the meeting of the Executive to be held on 9 January 2024

AC

Subject:

Bradford West Locality Plan – Progress update 2022/23

Summary statement:

As part of the Council-wide programme of ‘Strengthening Locality Working’, Neighbourhood and Community Services worked with other Council services and partner agencies to develop five Locality Plans, one for each constituency that make up the Bradford District. This report gives an update on the progress achieved towards addressing the locality-wide priorities set out in the Bradford West Locality Plan during 2022/23.

EQUALITY & DIVERSITY:

The Locality Plans are being developed in consultation with a wide variety of partners with the aim of ensuring that the voices of all communities in the Locality are heard. This has included specific targeting, to ensure the views of minority groups, and those whose voices are seldom heard, are engaged in the process.

David Shepherd, Strategic Director of Place

Portfolio:

Leader of the Council

Report Contact: Arshad Mahmood
Bradford West Area Coordinator
Phone: (01274) 432597
E-mail: ash.m@bradford.gov.uk

Overview & Scrutiny Area:

Health and Social Care

1. SUMMARY

As part of the Council-wide programme of 'Strengthening Locality Working', Neighbourhood and Community Services worked with other Council services and partner agencies to develop five Locality Plans, one for each constituency that make up the Bradford District. This report gives an update on the progress achieved towards addressing the locality-wide priorities set out in the Bradford West Locality Plan during 2022/23.

2. BACKGROUND

- 2.1 The vision for the Strengthening Locality Working approach is to build safe, strong and active localities where citizens and local leaders are empowered to work alongside public agencies and partners to address local needs and issues. Working collaboratively and creatively, they utilise local assets, resources and opportunities to enhance community capacity and tackle inequalities. People are at the heart of service design and delivery, and experience coordinated support within their localities and only need to tell their story once. A stronger focus on prevention and early help promotes better outcomes for local people and helps reduce the need for statutory interventions wherever possible.
- 2.2 To achieve this vision the project advocates a stronger role for Bradford Council and its partners as a leader and place shaper, aligning delivery and resources, renewing the emphasis on the role of Area Committees, and supporting local councillors in their capacity as democratic champions.
- 2.3 The project has seen the strengthening of resource and capability within Neighbourhood & Community Services, including the recruitment of 15 Assistant Ward Officers and five Stronger Communities Participation & Engagement Officers and a broadening of the role and influence of Area Co-ordinators as convenors of place.
- 2.4 This work is underpinned by developing arrangements for a Council-wide locality approach to prevention and early help that promotes collaboration between Council colleagues, and with wider partner agencies, to better support individuals, families and communities across the District. By prevention we mean, preventing or delaying problems from arising in the first place so that everyone across the Bradford District – whatever locality they come from – can live a long, healthy, and full life. In turn, Early Help is about tackling problems head-on when they emerge, intervening early before problems escalate. At the heart of both Prevention and Early Help is a constant focus on what's strong, not what's wrong. We work closely with communities to make the most of their assets, resources and opportunities, empowering citizens and local leaders to work alongside public agencies and partners to address local needs in a collaborative and creative way.
- 2.5 This re-dressing of the balance which emphasises an asset-based approach to tackling inequalities and neighbourhood issues, alongside the more dominant deficit-based model, requires a shift in both thinking and practice which challenges existing ways of working and therefore takes time, commitment and support at all levels of the organisation, to implement successfully.

This does not, however, mean that one approach is better than the other. Working together,

assets-based approaches add value to the deficit model by:

- Identifying the range of protective and well-being promoting factors that act together to support well-being and the policy options required to build and sustain these factors.
- Promoting citizens as co-producers of well-being rather than simply as consumers of services, thus reducing the demand on scarce resources.
- Strengthening the capacity of individuals and communities to realise their potential for contributing to the development of their neighbourhoods.
- Contributing to more equitable and sustainable social and economic development and hence the goals of other sectors.

2.6 As this has been the first year of implementing the Locality Plans much of the work has been focused around bringing the relevant people together to explore how best to address the priorities in the Plan. Work has been done to further develop inter agency support and ownership of the themes and priorities, and the action needed to address them.

Neighbourhood & Community Services have led on, or contributed to, this work in the Bradford West locality which is demonstrated within the Bradford Locality Plan and its appendices.

2.7 A key initiative developed by Neighbourhood & Community Services over the past year has been a strength-based approach to working with individuals looking for prevention and early help support in communities, called 'Neighbourhood Connect'. This takes referrals from people themselves, Neighbourhood Wardens, Councillors, Adult Social Care and many other sources. Ward officers or assistant ward officers then have a strengths-based conversation with the person to determine how they could best connect them with services, activities and groups in their community to give them the most appropriate support which will contribute to their well-being and ability to live a fulfilled life.

2.8 Neighbourhood & Community Services are aware that key performance indicators and other appropriate measures of success need to be developed for the priorities in the Locality Plans and have acknowledged the over-aspirational nature of the goal setting in the original plans. Work has begun on revising these so that they better reflect what is realistically achievable, and this will be continued over the current year. The following principles set the overall context for this work and will continue to guide the setting of locality priorities:

- Increase organisational resilience through a common understanding and approach to locality working.
- Evidence outcomes delivered against the Council and District plan priorities.
- Promote community capacity and improve outcomes to be delivered for communities.
- Reduce inequalities and improve access to support for individuals and communities.
- Allow individuals and communities to access multi-disciplinary early help that ultimately prevents/reduces/delays the need for intervention by statutory services.

2.9 This work will be informed by, and be undertaken alongside, the development of a Neighbourhood & Community Services Prevention & Early Help strategy which will set out

the ways in which the service currently leads on, and contributes to, prevention and early help for individuals and communities, and the future direction for the development of the service.

- 2.10 This report presents a progress update of the 18 locality-wide priorities in the Bradford West Locality Plan during 2022-23 (Appendix A). The priorities set out in the Locality Plan align with the six 'priority outcome areas' that make up the Council Plan 2021-25.
- 2.11 Appendix B contains six Case Studies, one for each of the six priority outcome areas, which highlight an example of the nature of the work being done to address these priorities in the Bradford West locality.
- 2.12 The Locality Plan also includes six Ward Plans which set out the priorities and outcomes for each of the wards covering the Bradford West Locality. Progress against these are reported to Bradford West Area Committee.

3. OTHER CONSIDERATIONS

- 3.1 The Locality Plan sets out an ambitious set of priorities for Bradford Council, working with its partner agencies, communities and residents to address over 3 years. This is building on the important work that Bradford Council and its partners have done over recent years.

4. FINANCIAL & RESOURCE APPRAISAL

This work falls within the current budget and resources of the Neighbourhood Service and other existing Council and partner agency resources that are available for joint working to address the Locality Plan priorities.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

A key purpose of Strengthening Locality working is to reduce the demand on services.

6. LEGAL APPRAISAL

There are no legal implications directly arising from this progress report. Legal input provided on the current projects have included advice on grants, procurement and subsidy control and further legal input will be provided as required.

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

One of the key themes in the Locality Plan aims to increase sustainability across the Area.

7.2 TACKLING THE CLIMATE EMERGENCY IMPLICATIONS

Locality approaches should reduce travel.

7.3 COMMUNITY SAFETY IMPLICATIONS

Community Safety issues will be addressed within the Locality Plan.

7.4 HUMAN RIGHTS ACT

No known issues.

7.5 TRADE UNION

No known issues.

7.6 WARD IMPLICATIONS

There will be positive implications for all Wards in the Bradford West if the Strengthening Locality Working programme achieves its objectives.

7.7 AREA COMMITTEE LOCALITY PLAN IMPLICATIONS

This report details progress being made to address the 18 priorities in the Bradford West Locality Plan.

7.8 IMPLICATIONS FOR CHILDREN AND YOUNG PEOPLE

The views of young people have been considered in the development of the Locality Plan through a District wide survey and through consultation in Youth Work settings.

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

No known implications

8. NOT FOR PUBLICATION DOCUMENTS

None

9. OPTIONS

9.1 Decisions related to Locality Plans are the responsibility of the relevant Area Committee. Therefore, this report is presented to the Executive for information, discussion and comment.

10. RECOMMENDATIONS

10.1 The Executive is invited to comment on the Bradford West Locality Plan – Progress Update 2022/23, as set out in Appendix A of this report.

- 10.2 The Executive requests that the Bradford West Area Co-ordinator, accompanied by the Chair of Bradford West Area Committee, presents a progress report to the Executive in 12 months time, setting out the progress and achievements made for each of the priorities detailed in the Bradford West Locality Plan during 2023/24.

11. APPENDICES

Appendix A: Bradford West Locality Plan – Progress Update 2022/23

Appendix B: Case Studies

Appendix C: Neighbourhood Connect

12. BACKGROUND DOCUMENTS

“Bradford West Locality Plan 2022-25” (Document ‘L’), Bradford West Area Committee, 20 October 2022

Appendix B: Case Studies

CASE STUDIES

BETTER SKILLS, MORE GOOD JOBS AND GROWING ECONOMY

Bringing Skills Training to The People

Thornaby Hub may be a small building but plays a big part in the Clayton Estate community. Thanks to partners working together the centre delivers regular activities for local residents. One of the key mains of this Hub is to work with key stakeholders and develop opportunities for local residents to gain better skills. The Hub is working on the following tangible initiatives that meet the needs of local residents:

- Incommunities – as landlord of the Hub which is leased to Clayton Estate Community Action Group are looking to support and utilise the hub by linking Incommunities Employment Co-ordinators to trial sessions and support residents back to work and provide housing advice, which is a priority and raised regularly with local Councillors.
- Department of Work and Pension's, Community Outreach Coaches to trial weekly support sessions to help individuals and families turn their lives around.
- Skillshouse are looking to deliver the English for Everyone Programme to help a number of learners from Clayton & Fairweather Green who are travelling to other parts of Bradford for ESOL provision access the programme locally.

To get local people attracted and engaged to the Hub a number of projects have been undertaken for the community these include, THRIVE (part of the Clayton Warm Spaces Network established in 2022) for families to meet in a warm space with a brew, chat and activities to keep warm, Grub at the Hub, holiday activities with food, and more.

- 400 people attended free holiday activities, such as sports & physical activities, musical theatre summer school, trips to the Zoo and more through Education's Holiday Activity Funding 2023 funding.

With a successful Family fun day on 31.8.23 to end the summer activities. 10 volunteers including local councillors helped to make the day a success with 372 sausages cooked and not one left.

- The Hub has built positive relationships with residents and worked with partners to turn the hub into a community venue that meets the needs of the community. What's on at the hub is regularly posted on the new Clayton Estate Community Action Group's Facebook page.

Getting to know residents is building the trust that is needed, particularly with young people to help them recognise the benefits and value of the hub as they now want to look after the building and keep it.

- 15 volunteers help at the centre to deliver activities and events, and are actively involved in the family fun day, Grub at the Hub every Friday 12.30-1 pm which is growing and now supports up to 56 local residents with essential food items for £3 a bag, making everyone feel welcome and more.

The appointment of a centre manager has been invaluable and helped to reduce the pressure on a number of statutory services, such as the police, fire brigade, children's/youth services. The hub was a regular agenda item for local Councillors and Ward Officers, due to young people gathering outside the building and causing ASB issues and the need to turn the centre into a positive place, particularly for young people aged 5 to 11 years.

DECENT HOMES



Brighter Heaton: Transforming Communities Together

The collaborative efforts of Bradford West Area Office, local Ward Councillors, Incommunities, and Home Group resulted in a marked improvement in the living conditions and engagement levels of Heaton ward residents.

Statistics from Public Health show there are a series of challenges that affect the overall well-being of residents of Heaton. Suboptimal living conditions and a lack of community engagement were pressing concerns. However, a transformative initiative, aptly named 'Brighter Heaton', emerged as a beacon of hope for this community.

Main Achievements:

The project's success is evident in the numbers. Over 50 households actively participated, signifying a significant increase in community engagement levels. Two large skips were provided by Home Group, allowing residents to dispose of any waste in their gardens.

In addition to improving living conditions, 'Brighter Heaton' took a holistic approach to narrowing inequalities within the community. The provision of energy-efficient measures, including draft excluders and LED lights, proved instrumental in raising the living standards for all residents. Waste

disposal education was also a crucial aspect, as it empowered residents with knowledge about proper waste management procedures. This comprehensive approach contributed to a more equitable environment, where every resident could enjoy an improved quality of life.

A key aspect of the project's success was the emphasis on community engagement. Council Neighbourhood Wardens played a vital role in this regard, serving as a bridge between the project partners and the residents. They actively engaged with residents, offering guidance on waste disposal procedures, and providing information about available resources. This personalized approach helped build trust and rapport within the community, ultimately leading to higher levels of participation.

'Brighter Heaton' stands as a testament to the power of collaboration and community-driven initiatives. Through the concerted efforts of Bradford West Area Office, Incommunities, Home Group, and the dedicated residents of Heaton, a transformative change has taken root.

The Green Doctor program is an excellent initiative that provides free, impartial advice on how to save energy in the home and access other services and initiatives available. They can provide different kinds of support, whether that's advice on paying off debt with energy or water companies or spotting other concerns for a referral to other services.

However, the Bradford Council has prioritized the goal of ensuring everyone has a comfortable home that meets their needs and helps them lead fulfilling lives. The council aims to increase the supply of homes of the right type, quality, and location to meet the needs and aspirations of the diverse and growing population in Bradford. They also aim to retrofit existing housing stock to create energy-efficient and adaptable homes.

This case study serves as an inspiring example of how targeted interventions can lead to tangible improvements in the lives of community members. As we reflect on the journey of 'Brighter Heaton', we are reminded of the potential for positive change.

GOOD START, GREAT SCHOOLS

Childrens route to success!! Together We Can





Local young girls bring their ideas to life to help transform the Hollings Road snicket creating a safe and enjoyable space for local children and families to walk to school. Participants also gained a real-life experience in community engagement and public realm design and received a certificate for their participation in this innovative programme.

- Street Space Founder Director Phillippa Banister secured a small grant from JU:MP to deliver the Safer Snickets project in Manningham.
- Ward Officer identified 3 potential key locations that would benefit from this project.
- Ward Officer linked Street Space to Hollings Youth Association where 9 young women aged 11-14 expressed an interest in the project and attended workshops at Hollings Youth Association. The workshops involved mapping the most common routes they take on a day-to-day basis. They shared comments about how they feel at different times of the day using these routes and created mood boards of inspiring images to shape the snicket.
- Ward Officer arranged a site visit with Street Space and the PC Women & Girls Engagement Officer who collectively agreed on the Hollings Road to White Abbey Road snicket due to its close proximity to Dixons Manningham and Green Lane schools.
- The girls started by developing a manifesto for 'Safe Snickets' to measure the success of any interventions created and then developed ideas first in 2D by editing current images of the snicket before bringing ideas to life in 3D using a model kit. The local Mosque and Schools were consulted on the project and the final design was chosen. Everyone involved had lots of fun!
- The ideas were developed by working with designers and architects before supporting the installation of their interventions, such as Painted hopscotch, Painted birds & words: Start - Testing - Trying - Flying - Take Off, Laser cut wooden or vinyl birds to hang to/from the lamp column and stake/fence, painted in-steps – bringing them to life in the space and monitoring their impact.

Stakeholders and Consultations:

- Street Space, JU:MP: Secured funding for the project.
- Ward Officer, PC for Women & Girls Engagement Officer, local Councillors: Instrumental in supporting the project, working with Street Space and local girls to help finalise the location and make links with young women through Hollings Youth Association.
- Cleansing Services, Signage Team: Supporting the girls to litter pick the snicket & install a post for the birds in flight.

The purpose of the safer snickets project is to work collaboratively to transform an unloved snicket or small public space.

BETTER HEALTH, BETTER LIVES

BRINGING GOOD HEALTH TO YOU NEIGHBOURHOOD HEALTH SCREENING



The Farnham Community Association has been actively working with a local community partnership group to organize an event aimed at the early prevention of high blood pressure and diabetes among adults aged 30-60. The event focused on catching early signs of these factors, which would help the NHS understand early signs in that age bracket. The centre utilized its own volunteers to assist with the welcoming and signing process, reducing waiting times, and alleviating pressure on doctors. With a long history of running events of this nature, the Farnham Community Association is actively working for the benefit of residents in the area.

To address health inequalities within Bradford West, a system-wide approach is being undertaken to support service users, Primary Care Networks (PCNs), and communities in addressing their mental health and physical needs using a prevention approach. City Ward have hosted health checks focusing on blood pressure, diabetes, and healthy living. An event in September 2023 at the Milta Islamic Mosque on Ivanhoe Road, which attracted over 80 participants in just 3 hours. This was supported by the local area office we were the link between PCN and Farnham Community Association with putting the two together so the event could take place.

These health checks are part of efforts to promote better health and well-being within the community. By raising awareness about common health conditions such as high blood pressure and diabetes, individuals can take proactive steps to manage their health and make informed lifestyle choices. Regular health checks can help identify potential health risks early on and enable timely interventions. It's great to see initiatives like these taking place in city ward to improve the overall health and well-being of the community!

SAFE, STRONG AND ACTIVE COMMUNITIES

KEEPING IT GREEN AND KEEPING YOU SAFE



This area designated as village green status has been blighted with the constant noise and anti-social behaviour of off-road vehicles accessing Allerton Green for years. The issue has been two-

fold with local residents bringing their off-road bikes/quads and also people from out of the area driving their vans onto Allerton Green and offloading bikes/quads and bringing their whole families. The offroad bikes have also been causing issues on the roads surrounding the access points. Police and Bradford Council officers have previously undertaken several measures to try and resolve the issues but have not been able to reduce the antisocial behaviour.

Bradford West Area Co-ordinator's office have led on the work with Local ward councillors, NPT and officers from Bradford Councils Countryside and Rights of Way and Safer Communities to address the anti-social use off-road vehicle accessing into Allerton Village Green and Chellow Dene area, but still allowing access for residents.

The main priority of the intervention was to secure the access points. There are 9 access points, we have identified 5 access points which need measures put in place to restrict access to off road vehicles.

Phase 1 - new gate and extra bollards have been installed at the entrance off Meadowbank Avenue, still allowing access for residents. The barriers at Meadowbank Avenue are the first to be installed with the co-operation and support of the landowners and residents. New PSPO zone signs have been put in place on lampposts and residents have also been asked to support by continuing to report incidents to the police.

Phase 2 - Field gates and kissing gates to be erected at the access points off North parade and Ivy Lane.

Phase 3 - working with Highways we are looking at putting measures in at 2 other access points. Since the gate has gone up on Meadowbank Avenue the police have said there has been a marked reduction in the calls to service. Also, residents have welcomed the scheme and said there has been less issues.

Police patrols have been stepped up in the area and colleagues from Operation Steerside are regularly carrying out operations in the area.

This area is fostering better sense of safety and trust among its residents and services this will lead to stronger and more resilient communities. Since the development of this project:

- Restricted access for off road vehicles
- Less off-road vehicle nuisance
- Reduced calls to service for police/council

A SUSTAINABLE DISTRICT

Clean Air, Safe Streets = Healthier and Happier YOU



Girlington Primary school was part of School Streets which was a pilot scheme introduced at nine Bradford schools in 2021. It involved schools that were not on major roads and saw the road around the school gates closed to cars at drop off and pick up times. It was in a bid to encourage more families to walk to school and to reduce dangerous congestion around the school gates and subsequently to reduce air pollution whilst also improving health and wellbeing. Unfortunately, due a number of factors the scheme was temporarily suspended.

Bradford West Area Office led on revitalising this work in Girlington, working together with partners including Council highways, schools and local volunteers from Greener Girlington.

The Scheme is now operating at two schools in the heart of Girlington, Girlington Primary School and St Philips CE Primary Academy with the aim to: Reduce congestion around the school; Prevent dangerous driving, parking and turning outside school where there are lots of children and families; Reduce air pollution (caused by engines running) and noise pollution; Provide a safer, calmer, happier, healthier space for our children; Encourage walking, cycling, wheeling and scooting to school.

Local community group Greener Girlington have worked with parents and the wider community to recruit volunteers and manage the street closures with the support of the West NPT and Bradford West Area Office. Council highways officer provided the initial training for school staff and since then Bradford West Area Office has done training sessions with the volunteers. Over 20 Parents and residents have got involved and are volunteering as school streets stewards.

This project has seen a considerable reduction in the number of pupils being driven to school. More pupils are being let walk to school by themselves. It has led to an overall calmer start and end to the school day.

The volunteers are getting more engaged with school life and other initiatives in the community. Attending JUMP sessions at the school around health and nutrition and fitness sessions at Masjid Umar on Kensington Street. Positive feedback from the schools, parents, pupils and residents.

- *Children are calmer school start, more pupils walking*
- *Its tension free I don't have to worry about my little ones leaving me side.*
- *I don't have to worry about cars driving onto the pavement without looking out for small children.*

- *Theres more space for children to move around, jump and run.*
- *There have been so many times before this road closure when cars drove so fast and recklessly just to get as near to the school entrance as possible.*

These schools now are looking to be part of the Bradford Clean Air Schools Programme (CASP).

Appendix C: Neighbourhood Connect

Evidence from engagement post-Covid, was finding that a lot of people were really struggling to get back to their social interactions and the number of people who were socially isolated or lonely, for various reasons, across the Bradford District, had increased and this was impacting their health.

A robust social intervention to meet low level needs of mental well-being was required to help individuals cope with their circumstances in better ways or help them change their circumstances by improving their individual well-being, self-care and overall health outcomes. Neighbourhood Connect was introduced as a response to receive referrals from Adult Services that didn't meet their threshold but could benefit from an early intervention strategy to prevent further development of need.

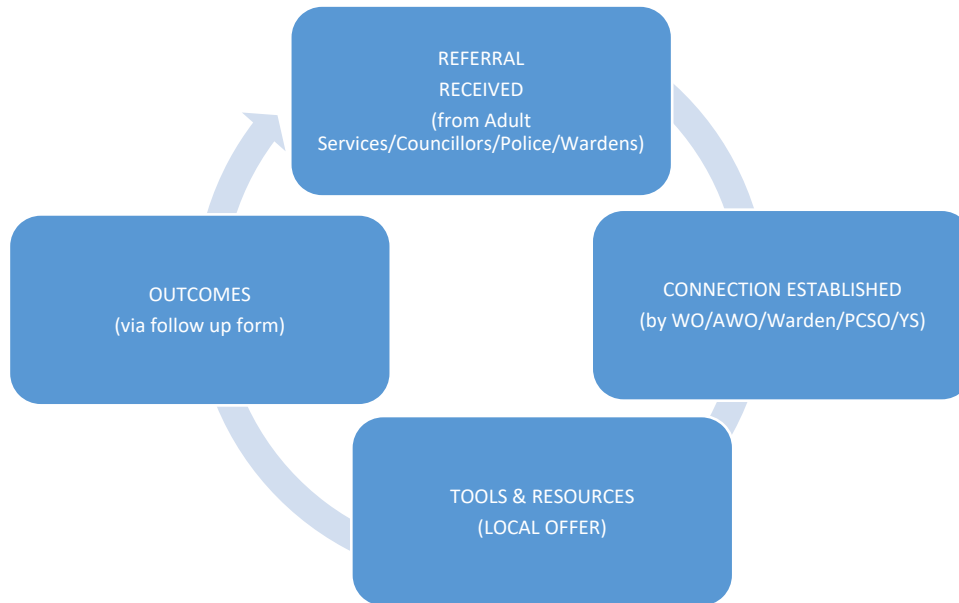
Neighbourhood Connect does this by connecting individuals with the 'Local Offer' thereby providing the vital link to help them take control of and improve their lives. Additionally, this intervention eases the pressures on Adult Social Care and other specialist and high cost services whilst also shaping our localities model by putting a system and structure around our approach to improving community well-being and community development.

WHO IS IT FOR?

Neighbourhood Connect is aimed at individuals who may be:



HOW IT WORKS



- 1) Referral form is received by the Neighbourhood Connect office at neighbourhoodconnect@bradford.gov.uk - The form provides the reasons for the referral as well as contact details and includes relevant permissions for data sharing.
- 2) The referral is sent to the relevant Ward Officer who either takes on the case themselves or assigns it to another staff member – referred to as the Neighbourhood Connector (NC). It is aimed for initial contact to be made within 10 days of the referral being received.
- 3) The NC has a strength based conversation with the individual focusing on setting goals together and connecting people and assets in the neighbourhood to each other and to their 'Local Offer'.
- 4) The case is followed up by the NCs who remain the named contact person for monitoring the progress and development of individuals to ensure they have strengthened their connections in their localities including receiving any necessary interventions from statutory or other support services.

THE OUTCOMES SO FAR

Neighbourhood Connect has:

- 1) contributed positively to helping individuals improve their sense of **control of their own health and well-being** with support from their connector.
- 2) provided an opportunity to re-orient the **focus from gaps and deficits to assets and measurable strengths** within communities.
- 3) contributed to improving the overall **performance and efficiency** of the council by easing pressures on adult services and encouraging better sharing of information and better linking between services.

- 4) mobilised individuals and encouraged a culture of positive participation improving their **sense of belonging** in their neighbourhoods and playing an important role in **strengthening existing friendships and building new ones**.
- 5) enabled the sharing and retaining of life skills and experiences giving a **sense of purpose** to individuals and bringing **community cohesion to life**.
- 6) **increased the Council's awareness** of the varying community groups, voluntary groups and peer support groups as well as statutory services that already exist.
- 7) provided more **opportunities to promote health and well-being** more effectively enabling the Council to put **preventative and early intervention strategies** in place.
- 8) enhanced capabilities of our workforce to adopt new practices **focussing on people instead of partners**.
- 9) **Increased** the number of neighbourhood **volunteers**.
- 10) helped promote a **culture and mind-set of positivity**.

Bradford West Locality Plan 2022-25

Progress update – 2022/23

This plan aligns our District and Council plan objectives with local neighbourhoods, it incorporates the direction of travel for our District ensuring a strong, healthy and fair society, living within environmental limits, achieving strong, resilient and prosperous communities. This plan brings those communities closer together with service providers to plan and deliver better services which meet the needs of the people who use them.

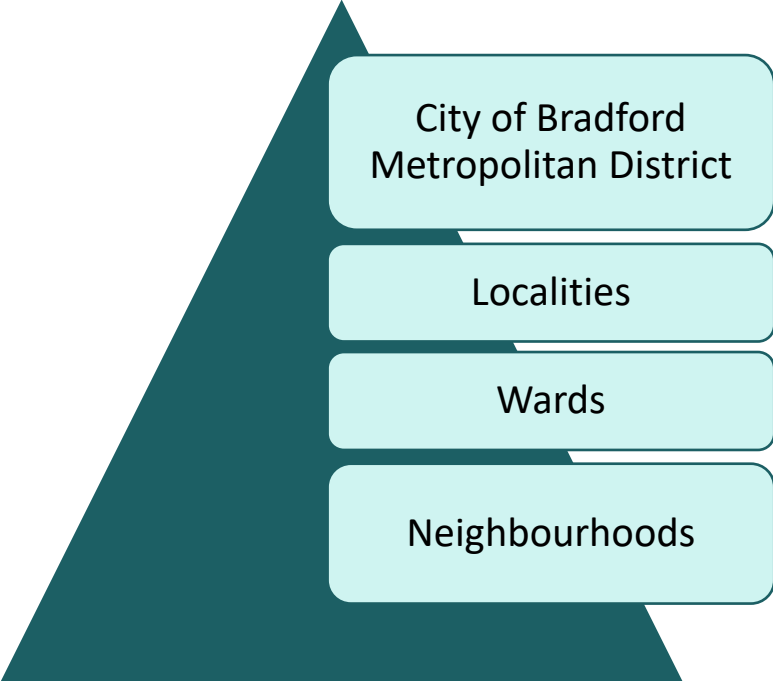
The localities plan incorporates broad strategic aims in order to deliver tangible actions in neighbourhoods and communities, incorporating Bradford's sustainability goals, the JSNA and the cultural strategy working hard towards targeting the inequalities that our communities may experience. During the listening and engagement phase of this plan, participants were overwhelmingly clear that we celebrate and grow the existing strengths, skills and positivity to build further achievements through a prevention and early intervention ethos.

Bradford West covers a diverse area from Bradford city centre to beyond Thornton and to the Calderdale boundary. We take in urban, suburban and rural, residential and industrial areas. It includes well known locations such as the National Media Museum, Valley Parade, Bradford Royal Infirmary, St Luke's Hospital, Chellow Dene, Heaton Woods, Listers Mill, Bradford University and College, Lister Park and Museum and Heaton Woods. Our mix of communities includes single pensioner households, large families with young children, and people from many different religious and cultural backgrounds.

Bradford West incorporates the City centre which is overflowing with investment, growth and restructuring, this undoubtedly has a positive impact on the neighbourhoods in Bradford West leading to increased local jobs, opportunity and investment. Parks and open spaces have been revitalised through direct Council investment, encouraging healthy lifestyles, ensuring a better mix of play spaces provision close homes, as well as destination facilities like the investment in Lister Park. Bradford West has seen recent investment in preventative Mental Health Hubs, transformational change in family play and physical activity through the JU:MP programme and the increased connectivity with the West Bradford Cycling Superhighway.

This means residents in Bradford West can expect to benefit from clean, green environments. The route improvement programme on the A650 Bradford Road / Keighley Road / Manningham Lane/Hamm Strasse into a high-quality green route with improvements for buses, pedestrians and cyclists, will have a direct positive impact on resident of Bradford West. The introduction of the Clean air zone will result in improved health outcomes for residents. In 2021/22 the VCS sector has an uplift of over £270,000 through the Councils ARG fund, investing in sustainability, entrepreneurialism and future proofing much needed community buildings.

Definition of Terms



City of Bradford
Metropolitan District

Localities

Wards

Neighbourhoods

Locality:

The physical geographies in which locality working is delivered; primarily the 5 constituencies of Keighley, Shipley, Bradford West, Bradford East and Bradford South. Also known as an 'Area'.

Ward:

An administrative division of a locality that elects and is represented by 3 ward councillors. There are 6 wards per locality and 30 wards in total.

Neighbourhood:

At sub-ward level, residents may identify with a particular neighbourhood e.g. Braithwaite. This is a more informal local structure.

Prevention:

Preventing or delaying problems from arising in the first place so that everyone across the Bradford District – whatever locality they come from – can live a long, healthy, and full life.

Early Help:

Tackling problems head-on as soon as they emerge, intervening early before problems escalate.

There are 3 important levels at which decisions are made across Bradford; District, Locality and Ward. Sub-ward level neighbourhoods exist through a more informal arrangement.

About the Locality Plan

| What is the plan? | Why have one? | How did we develop it? | How do we deliver it? | Who's involved? |
|--|--|---|--|--|
| <ul style="list-style-type: none"> • A working document for what we want to achieve to create as good a quality of life as possible for the people living here. • It includes information about our strengths, needs and issues and informs our key local priorities. • Some priorities relevant to the whole of Bradford West locality while others are ward specific. | <ul style="list-style-type: none"> • It will focus our attention on the key strengths and challenges in West Locality and help address them. • It focusses on prevention and early help, so that everyone can live a long, healthy and full life. • It makes sure that what we do locally is involved in bigger plans for the District. | <ul style="list-style-type: none"> • We used the latest local data and intelligence to develop local priorities. • We had a number of Priority Setting Workshops with a range of local voices in the room. • The plans were subject to public consultation and have been agreed by the Area Committee. | <ul style="list-style-type: none"> • Now we know our key priorities, we can develop a detailed action plan to help us deliver them. An action log will help us track positive impact makes sure everybody involved knows what else we need to do. • The Area Committee monitors the plan to make sure we're making progress. | <ul style="list-style-type: none"> • Everybody living in the West locality can make a difference! • We need different local services and organisations working together with local people and communities to address our key priorities. |

Page 34



What are the Bradford District Priority Outcomes (2022-25)?
 Better Skills, More Good Jobs and a Growing Economy; Decent Homes; Good Start, Great Schools; Better Health, Better Lives; Strong, Safe and Active Communities; and a Sustainable District.



Bradford West Locality Priorities

| Bradford District Priority Outcomes 2021-25 | Locality Wide Priorities 2022-25 |
|---|---|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none"> 1. Work with Employment agencies to bridge the skills gap with bespoke support to residents and businesses 2. Support Business leaders with sustainability and diversification opportunities with local supply chains 3. Improve access for micro businesses to training providers to reduce skills gap. |
| Decent Homes | <ol style="list-style-type: none"> 1. Empower tenants to know their rights to address quality of private-rented accommodation 2. Develop a locality-based landlord network, to support inform and develop improved rental and HMO properties 3. Ensure holistic partnership working to support residents through financial and winter pressures. |
| Page 35 Good Start, Great Schools | <ol style="list-style-type: none"> 1. Ensure targeted support for young people at risk of Criminal and Sexual Exploitation 2. Enhance co-produced family assessment and interventions with Youth services and Childrens Early Help 3. Support and learn lessons from the Act locally programme ensuring activity is connected and based on the places our children live and learn. |
| Better Health, Better Lives | <ol style="list-style-type: none"> 1. Co-ordinate activity through the Core20plus5 strategy that will target health inequalities. 2. Integrate priorities of the Community Partnerships into a single locality-based collaborative. 3. Integrate Active Bradford physical activities actions into daily business through successful delivery of JUMP programme |
| Safe, Strong and Active Communities | <ol style="list-style-type: none"> 1. Celebrate and share community strengths across the West Locality 2. Increase and promote opportunities for resident and communities to lead on local community development 3. Address issues dangerous driving and high levels of Road Traffic related deaths and injuries |
| A Sustainable District | <ol style="list-style-type: none"> 1. Work with community and experts to co-produce knowledge and awareness of climate emergency issues. 2. Co-ordinate interventions to improve recycling, reusing and repair messages. 3. Take a zero-tolerance approach to fly-tipping. |

Better Skills, More Good Jobs and a Growing Economy



Priorities

1. Work with Employment agencies to bridge the skills gap with bespoke support to residents and businesses
2. Support Business leaders with sustainability and diversification opportunities with local supply chains
3. Improve access for micro businesses to training providers to reduce skills gap.

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Progress



Actions

1. Collaborate with partners to identify opportunities and processes that exist for ensuring that skills initiatives address the specific needs of the Bradford West Locality and work to highlight the specific needs of West.

2. Establish a representative forum of local businesses to promote and increase joint planning and working in the locality

3. Collaborate with partners, including Bradford College, Bradford BID, Made in Manningham, BTHFT, DWP and Social Enterprises to respond to skills gaps.

Outcomes

1. Stronger involvement in District-wide skills initiatives by representatives able to voice the needs and issues faced by the Bradford West Locality.

2. Well networked grassroots businesses engaged and knowledgeable of the strategic vision for Bradford.

3. Improved access to upskilling and retraining opportunities.

Progress

1. Developing partnership working approach with key stakeholders through the Area Leadership Team. These include Skills House, community facilities and businesses.

2. Each neighbourhood investigating and working with businesses and the Council Economic Development Unit to support grass root businesses

3. Across all Ward Leadership meetings Ward officers are collaborating with key partners in their wards to develop initiatives and projects to address issues of skills gaps as well as emerging with all communities in their Wards. Recently we have undertaken an initiative with Bradford University, who have allocated a space for the local students and communities so they can work together.



Priorities

1. Empower tenants to know their rights to address quality of private-rented accommodation.
2. Develop a locality based landlord network, to support inform and develop improved rental and HMO properties.
3. Ensure holistic partnership working to support residents through financial and winter pressures.

Decent Homes

Actions, Outcomes and Progress



Actions

1. Co-ordinate a communication and engagement project which enables quick and easy access for tenants to a single point of access, for, help advice and guidance.

2. Establish a Bradford West network of private landlords, linked with industry experts.

3. Build on strong relationships with VCE, faith and business organisations to respond collectively with a co-ordinated offer of warm, dry spaces for vulnerable individuals and families.

Outcomes

1. More tenants particularly from minority backgrounds who know what the minimum levels of housing condition should be and where to ask for help.

2. Increased sharing of good practice, collaboration and uplift numbers and variety of good quality housing.

3. Specifically help to families and individuals who will be adversely impacted by the Financial and fuel crisis.

Progress

1. Working with Social Housing providers across Bradford West locality to support their tenants providing help guidance and advice regarding gaining access to social housing. We have worked with Incommunities, Yorkshire Housing, Manningham Housing Association, Places for People, Accent Housing and Horton Housing

2. Private Sector Housing have developed a Bradford District working group to investigate options of supporting the Private Sector. Currently in process of rating each private rented property for energy efficiency.

3. Working with local community organisations through combined funding process to support families



Priorities

1. Ensure targeted support for young people at risk of Criminal and Sexual Exploitation
2. Enhance co produced family assessment and interventions with Youth services and Childrens Early Help
3. Support and learn lessons from the Act locally programme ensuring activity is connected and based on the places our children live and learn.

Good Start, Great Schools

Actions, Outcomes and Progress



Actions

1. Working in partnership with West Yorkshire Police and Safer Communities Partnership at a localities level directing targeted interventions at families and children identified as most at risk.
2. Co-ordinate the joint resources, experience and knowledge of the Youth Service and Early help childrens teams to identify and support families in need.
3. Supporting and working alongside the Act Locally programme to positively impact the Mental Health of Children in Bradford West.

Outcomes

1. Best possible co-ordinated prevention and early intervention support for families with Children who are at risk.
2. Improved communication and partnership working between partner agencies in having a positive impact on the lives of children, young people and their families.
3. Co-ordinated early intervention systematic approach to supporting children and young people experiencing poor Mental Health support.

Progress

1. Area Leadership Teams working closely with partners to reduce exploitation of young people and children. Recently been supported by Serious Organised Crime funding to support local community organisations in developing early help and prevention models.
2. Work by Bradford West Youth Officers is having a positive impact arising from improved communication or partnership working through projects like Youth in Mind and Ward Leadership Teams. Working with key partners from Bradford West Family Hub, Social Services and the Bradford West Neighbourhood Policing Team.
3. Through Act Locally the voice of children and young people is being heard and acted upon by key partners.



Priorities

1. Co-ordinate locality activity through the Core20plus5 strategy that will target health inequalities.

2. Integrate priorities of the three Community Partnerships in to a single locality based working collaborative.

1. Integrate Active Bradford physical activities actions into daily business through successful delivery of JUMP programme

Better Health, Better Lives

Actions, Outcomes and Progress



Actions

1. Collaborate on a locality wide work plan that incorporates Act as One , living well, Partnerships for People Place, Mental health hubs and JUMP work streams in Bradford West Locality
2. Firmly establish the Bradford West Community Partnership Collaborative, with shared priorities, activities, processes and mutual support.
3. Deliver the 2 commissioned JU:MP co-ordinator projects, establish sustainable joint activities group, uplift local greenspaces for physical activity and increase levels of physical activity in local families

Outcomes

1. Increase access to timely and inclusion support for lifestyle choices, including information ensuring successful work is built on rather than duplicated
2. Ensure a system wide approach to undertaken to address health inequalities within Bradford West to support service users, PCNS and communities address their mental health and physical needs using a prevention approach.
3. Integrate physical activity into a system wide way of working, including delivering behaviour change with in all communities.

Progress

Locality working has allowed all three Community Partnerships, Quadrant, Together for Health and Horton City Health and JU:MP collaboratives to projects for communities across Bradford West. These include, Sports activities for children, Maternity circles, Community Health checks, Community Road Show, around Young Parent and Families, Family Crisis Support for those in most need of financial support and mental health support and Men’s Mental health.

We are working with enabler programmes, Wellbeing Hubs, Bradford West Family Hub, Digital inclusion team, Living well, Stronger Communities and Reducing Inequalities Managers.

Bradford West are successfully delivering on the two commissioned JU:MP projects. Green spaces highlighted and plans in place for legacy developments which will support local communities becoming more physically active.



Priorities

1. Celebrate and share community strengths across the West Locality.
2. Increase and promote opportunities for resident and communities to lead on local community development projects.
3. Address issues of dangerous driving and high levels of Road Traffic related deaths and injuries.

Safe, Strong and Active Communities

Actions, Outcomes and Progress



Actions

1. Promote 'People Can' and citizen led initiatives and the work done in Bradford West by local residents, VCS, Faith and business groups as models of good practice and sustainability.
2. Lead on work that is strengths based and which celebrates 'what's strong' in our neighbourhoods. Celebrate and share learning from community activist and activity.
3. Work in collaboration with WYP, Highways teams, and Safer Roads teams to develop a programme of information, awareness and prevention

Outcomes

1. Benefit from an increase in people engaging and leading civic participation and community led change.
2. Communities achieve more from community-led initiatives which connect the assets within the community and lead to an increase in more sustainable positive improvements in those neighbourhoods and communities.
3. Residents are aware of the action that is being taken to address Anti social Driving and feel more confident to report their concerns.

Progress

1. Across Bradford West we have developed 'People Can' projects with key partners, Police, Ward Councillors, Community Groups, Schools, Health Partners, these have included litter picks, unadopted back street projects, allotment projects, Speed Watches etc
2. Held a Bradford West Community Stars event. Celebrated some 'legends' of the past community work in Bradford West. Also celebrated the current community centres and the work they do and did to get their communities through COVID and Cost Of Living.
3. Working in partnership with Highways, Police, Wardens, Councillors, Wardens, businesses and residents to deliver projects such as 'Eid' and 'Bonfire period', ensuring communities area safe.



Priorities

1. Work with community and experts to co produce knowledge and awareness of climate emergency issues.
2. Co-ordinate interventions to improve recycling, reusing and repair messages.
3. Take a zero tolerance approach to fly-tipping.

A Sustainable District Actions, Outcomes and Progress



Sustainable development should be a cross-cutting priority and principle underpinning all of the action taken in regard to the previous five themes.

Actions

1. Ensure all of our communities from every background are aware of the impact of Climate change and the critical actions they can take, both big and small to become more sustainable.

Outcomes

1. Cleaner and better looking local environment
2. More households recycling more items
3. More individuals and groups involved in growing food

Progress

We have supported schools in Bradford West to apply for the Bradford Clean Air Schools Programme (CASP) the £500,000 fund offered grant of £250 to £10,000 per school. Some of the projects applied for included, relocation of seating and play areas away from roads, ventilation and air filtration, behaviour change programmes, providing bespoke information such as air quality monitoring and walking maps Green Infrastructure.

We have also support sustainability through grant programme for Climate Change for local community organisations.

Projects carried out across Bradford West are cross cutting and impact sustainability.

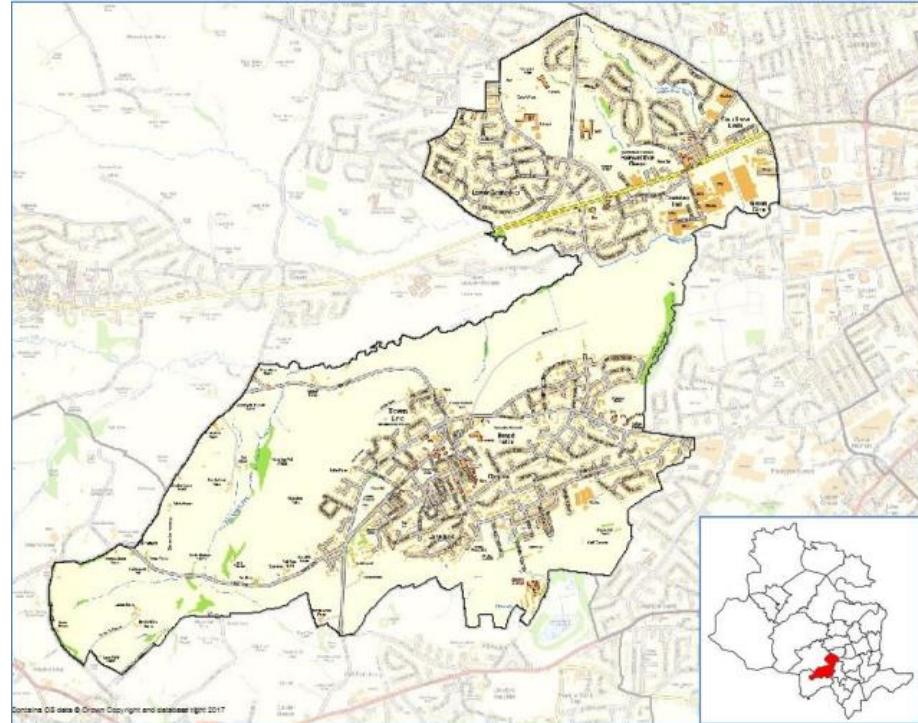


City of
BRADFORD
METROPOLITAN DISTRICT COUNCIL

Clayton and Fairweather Green

Locality Plan

2022-25



Ward Priorities – Clayton and Fairweather Green

| Bradford District Priority Outcomes | Ward Priorities – Clayton and Fairweather Green |
|---|---|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none"> 1. To establish mini employment & education hub where there is a need. 2. To bring community providers together to improve residents employability chances. 3. Connecting and encouraging new communities to use local providers and facilities to gain the skills to secure a local job. |
| Decent Homes | <ol style="list-style-type: none"> 1. Explore partnership working between local communities and policymakers to address flooding. 2. Work with private sector housing and social housing providers to improve poor housing stock. 3. To work with partners to look at different ways to improve awareness and relations between communities and partners. |
| Good Start, Great Schools | <ol style="list-style-type: none"> 1. To work with local schools to set up active groups to raise awareness, develop ideas and implement practical solutions. 2. Work with community organisations to share resources and promote existing social networks for children and families. 3. Support Bradford West family hub in improving levels of development for children in early years including parental support. |
| Better Health, Better Lives | <ol style="list-style-type: none"> 1. Promote and signpost people to accessible support services and sessions. 2. Support community organisations as providers of age-friendly networks. 3. Develop a partnership approach with a focus on prevention and early intervention to improve mental wellbeing and resilience. |
| Safe, Strong and Active Communities | <ol style="list-style-type: none"> 1. Encourage community activities promoting civic pride. 2. Support and encourage young people to talk to services and build relationships and trust in a safe environment. 3. Work with the Police to build and strengthen community relationships and look at ways to encourage more reporting and feedback to residents. |
| A Sustainable District | <ol style="list-style-type: none"> 1. Promote awareness and provide practical tips to help residents make a change. 2. Promote and support communities to be cleaner and greener. 3. Identify suitable locations and look at practical measures for on-street charging points. |

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Progress – Clayton and Fairweather Green



Actions

1. To establish mini employment & education hubs taking services to where the need is, such as Thornaby Hub.
2. Identify providers who can work with Young People who are at risk of becoming NEET.
3. To support new and emerging communities to gain skills to secure local jobs.

Outcomes

1. Deliver several sessions with partners and Thornaby Hub Centre Manager.
2. Information advice worker to deliver several sessions.
3. To explore community surgeries/advice sessions in community settings.

Progress

1. Successful ARG Business Grant Funding. Appointed local Centre Manager for 12 months 25 hrs/5 days. this has led to running successful for residents.
2. Developed a partnership approach with the Employment Co-ordinator for in communities to the Clayton Warm Spaces Network to arrange attending venues to support anyone who is 16 plus to find employment, over a 3-month period.
3. English for Everyone Programme delivered in several community venues across Bradford. 236 learners participated in Bradford West. JK Singh (Incommunities Employment Co-ordinator). Investigating options to trial a session at Thornaby Hub/Event to start building relationships.
Agreed to refer individuals and let the Co-ordinators know of any events that they can attend.

Decent Homes

Actions, Outcomes and Progress – Clayton and Fairweather Green



Actions

1. Encourage partnership working between local residents and policy makers to make improvements on the impact new housing has on flooding and local infrastructure.
2. Encourage and support service providers to bring properties, including empty homes into good repair.
3. Develop an ongoing programme of information and engagement highlighting the ways residents can engage and influence long term population and regeneration planning.

Outcomes

1. To receive alerts and hold community meetings at the earliest opportunity when new housing development applications are submitted. To identify funding for flood preventative measures, such as the becks to cope with increased surface water from new housing developments and climate change, flood resilience grants for individual homes, and consider including conditions in approved planning applications that will prevent further flooding, such as planting more trees to help regulate temperature by cooling overheated urban areas, which can reduce flood risk by absorbing surface rainwater, etc.
2. Engage more with Social Housing providers, such as Accent, Incommunities, Premier and Muir Housing to improve homes. Explore the opportunity with Incommunities and Accent, the main social housing providers in delivering regular advice sessions in community hubs.
3. Hold regular awareness days to give practical energy efficiency tips, information and advice to improve energy rating of homes on uninsulated homes, new windows, etc, and support residents living in poverty

Progress

1. Flood resilience grants and flood defence systems in place for individual homes on Middlebrook View, Crescent & Way. Ward officers worked with land drainage, local resident and Councillors to inform, co-ordinate and support residents in applying for the grant. There were 15 household grants processed.

Area office to work closely with land drainage regarding flood preventative measures to allow the becks to cope with increased surface water during heavy rainfall.

2. Meeting with Incommunities to build closer links with Councillors and Ward office to look at the increased number of enquiries Councillors receive at their surgeries, from the Thornaby Estate. The priority for Incommunities tenants is housing advice regarding bedroom tax.

3. Positive relations made with Accent Housing officer & Councillors re: Clervaux & Badsworth Courts. Some partnership work taken place with the Police re: ASB issues & accessing the courts. Regular Ward Leadership Team meeting held with housing association, youth services, police to develop a partnership approach in dealing with issues on Clervaux and Badsworth Court.

The Money Matters team project Thornaby Hub Centre Manager to gain an understanding of how they can assist with the area re: debt advice & resolution, food parcels & warmth packs. Sara Bates to make contact

Good Start, Great Schools

Actions, Outcomes and Progress – Clayton and Fairweather Green



Actions

1. Develop a network/forum to support Initiatives with and in Schools to raise awareness on emerging issues that are a priority to the local community.
2. Continue the legacy of JUMP and BiB interventions to initiate practical projects supporting long term behaviour change in young people, schools and families on physical and mental health improvement.
3. Work with the Early years' prevention and intervention hub, to support young families, and children.

Outcomes

1. Set up active working groups with local schools to address local priorities.
2. Mapping & sharing of existing social networks that provide and support children and families.
3. Mapping & sharing of local activities, out of school support and other local events.

Progress

1. After damage to local farmer's walls, pupils prodding sheep, injury to livestock from litter. Cow Close footpath (thoroughfare from Low Lane (Clayton to Beckfoot Thornton school (Thornton)/cross ward partnership) – regular fly tipping issues. Working alongside, schools and ward officers to organise litter picks.
2. Bradford West Family Hub have been doing outreach work to provide support to children and families in Clayton Fairweather Green.
3. Road safety team attended assemblies to give Educational Talks and highlight the dangers to foster further discussions with their parents. Banners on the school fencing are rotated with messages re: parking safely. Site visits with the road safety officers to identify additional road safety measures. Ward office arranged 3 days of action with the Parking Wardens, Police and school caretakers. 23 parking charge notices (PCNs) were issued.

Better Health, Better Lives

Actions, Outcomes and Progress – Clayton and Fairweather Green



Actions

1. Alongside the Community Partnership use Health networks to invest in early intervention and prevention projects to directly impact older people isolation, physical health and mental wellbeing.
2. Facilitate the delivery of living well projects using local knowledge and expertise.
3. Improve mental wellbeing and resilience of adults and children through a partnership approach to prevention and early intervention with education providers, NHS, the police and the voluntary and social sectors.

Outcomes

1. Mapping of projects, activities & events for older residents who are vulnerable and at risk of isolation, by promoting via all platforms to reach as many residents as possible, not just social media. Identifying the gaps for future funding/new projects through the Community Partnership and Primary Care Network.
2. To explore the option of street champions or age-friendly networks where there is a need or gap to provide support for vulnerable & isolated residents, befriending service, or other activities.

Progress

1. Quadrant community partnership are working together to invest in early intervention, partners include community centres, NHS, GP's, Area Co-ordinators office and the youth service who work closely with CAHMS who support young people experiencing poor mental health, or difficult feelings or experiences.
2. Clayton Warm Spaces Network established 12 September '22 to provide a warm space & activities for families across 6 venues in Clayton.

Safe, Strong and Active Communities

Actions, Outcomes and Progress – Clayton and Fairweather Green



Actions

1. Create opportunities for residents to take part in community and civic life and strengthening leadership.
2. Support and encourage young people to talk to services and providers to help understand needs and build better relationships and trust in community settings.
3. By working with WYP increase trust in uniformed services and decrease the fear of crime through community engagement, outreach and collaborative projects with local community organisations.

Outcomes

1. To encourage and support residents to come together and actively improve their local environment by volunteering as a street champion, help as a neighbourhood watch co-ordinator, set up a community group, get involved in organised activities, such as clean-ups, reporting issues.
2. To build relationships & trust with residents on the Thornaby estate/hub and work closely with the new Community Centre Manager. NB. Need to provide activities, support or initiatives for 5 to 11 years.
3. Police neighbourhood support officer and other services to support and encourage residents to come together and get involved to make those improvements.

Progress

1. Developing courses at Thornaby Hub to support residents in developing their neighbourhood. Working in partnership in with housing associations to engage their tenants in community activities.
2. Holiday activity funding bid successful at Thornaby Hub to facilitate activities over the summer break including family fundays.
3. Through days of action the police and other services build positive relationships with residents, to come together, get involved to make progressive changes to their and for their community.

A Sustainable District

Actions, Outcomes and Progress – Clayton and Fairweather Green



Actions

1. Raise awareness in local communities of the impact of the climate emergency on the lives of people in Clayton & FWG, using appropriate communication and engagement tools, so that it does not seem like a distant problem.
2. Support communities to reduce, reuse and recycle principle, to support the climate emergency.
3. Expand the network of electric vehicle charging points and number of electric vehicles.

Outcomes

1. To deliver no of awareness days with key partners, such as Incommunities on climate change & recycling by providing practical tips and information on reducing fuel costs, energy consumption (poor insulation & help households access funding to improve energy efficiency), reduce, reuse & recycle in community venues??
2. Identify locations and work with partners to plant more trees, particularly where flooding is an issue, and improve green spaces, through initiatives such as 'Tree for every child' to plant more than 55,000 new trees, one for each primary school pupil.
3. Identify suitable locations that can install and support electric vehicle charging points and look at practical measures for on-street charge points, such as kerb build out or plinth or lampposts. Some authorities have introduced channels for the cables along the footpaths where individual properties have charging points to prevent a hazard/trip. Work with Planning to add charging points to new and change of use applications.

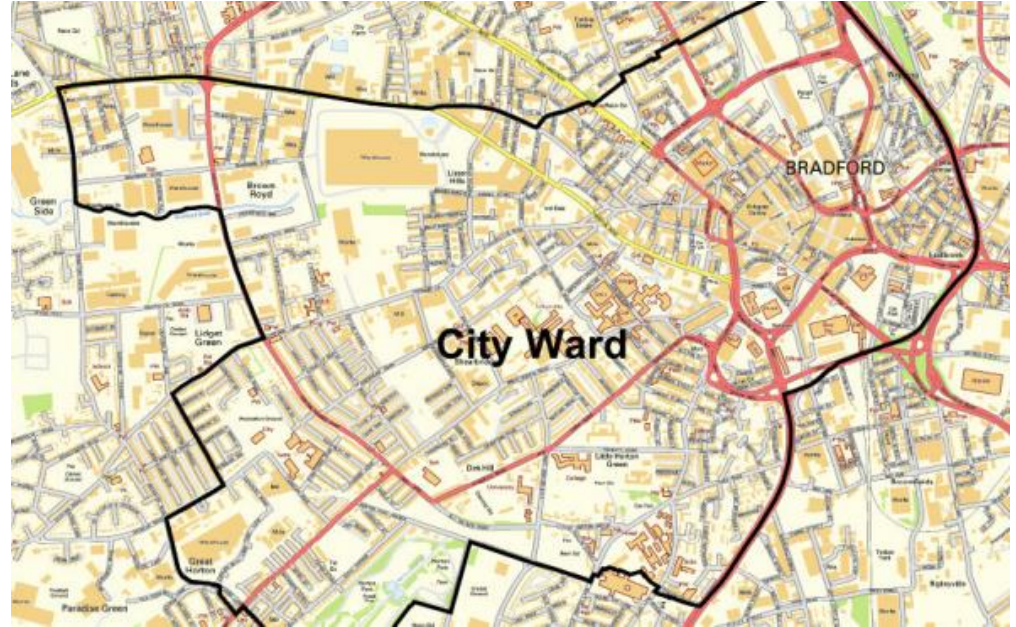
Progress

1. Neighbourhood wardens and the recycling team have visited clayton primary school and Crossley hall school and given talks around environmental issue and recycling.
2. Plans were made with Dixons Allerton school on Rhodesway for trees to be planted
3. InstaVolt Charging Station has been built on a new shopping complex so when people go shopping, they can charge their cars. The planning rules for installing charge points will depend on whether the dwelling has off-street parking or on-street parking. If you have off-street parking, you will likely be able to install a home charger under permitted development rights, this may change if you live in a conservation area or listed building Permitted development rights do not extend to on-street parking, in these circumstances you will be required to apply for planning permission.

City Ward

Locality Plan

2022-25



City Ward Priorities

| Bradford District Priority Outcomes | Ward Priorities – City Ward |
|---|---|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none"> 1. Mapping/training job support and promote employability projects 2. Regenerating business areas; Great Horton Road and Ingelby Road 3. Connecting BAME communities with educational and job opportunities |
| Decent Homes | <ol style="list-style-type: none"> 1. Improve the environment inner city areas by supporting & educating residents on taking responsibility for their gardens and streets. 2. Work with private sector/social landlords to improve property standards to support vulnerable communities, reduce overcrowding. 3. Support energy efficiency measures across city ward, focusing on the most vulnerable communities. |
| Good Start, Great Schools | <ol style="list-style-type: none"> 1. Support Schools to open on evenings and weekends and use the resources for the community. 2. Work with schools to educate pupils on civic roles and responsibilities. Combating issues, littering/fly tipping and climate change. 3. Working with public health, Schools, local community groups and organisations to tackle malnutrition in children. 4. Schools and faith organisations to work in partnership in supporting young peoples education and development. |
| Better Health, Better Lives | <ol style="list-style-type: none"> 1. Tackle Inequalities in access to NHS services such as GP and Dentist, focus on supporting the online booking systems. 2. Improve health and well being by supporting local initiatives around health. 3. Improve the environment to enable a healthier life style. |
| Safe, Strong and Active Communities | <ol style="list-style-type: none"> 1. Work on ASB issues. Target hot spot areas including City centre, Great Horton Road/Summerville Road, Ivanhoe Road. 2. Improve youth engagement and education. Supporting businesses in developing business watches. 3. Support communities in developing people can initiatives including Friends of Groups, Litter picking Neighbourhood watches |
| A Sustainable District | <ol style="list-style-type: none"> 1. Target complex streets, provide a holistic approach to solutions in areas such as, Frank Street and Summerville Road 2. Provide information and support regarding the Bradford Clean air zone being introduced in 2022 which will reduce emissions. 3. Support development and accessibility of green spaces for physical activity and health and wellbeing. 4. Facilitate affordable, eco friendly housing improvements. |

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Indicators – City



Actions

1. Mapping/training job support in the community to improve access to the jobs market.
2. Regenerating business areas;
 - Great Horton Road
 - Ingelby RoadEnsuring local businesses and residents are involved in the process.
3. Connecting members from emerging minority communities with educational and job opportunities.

Outcomes

1. Increased number of adults in full time employment.
2. Visitors feeling safer and more welcome when shopping. Creating a more vibrant experience.
3. Increased members from emerging minority communities accessing training and getting employment opportunities. Working with partners like Connecting Roma.

Indicators

1. Engagement data and increase in referrals to training providers.
2. Increase in footfall. Survey Data, Business Conversations
3. Employment statistics, community conversations

Decent Homes

Actions, Outcomes and Indicators – City



Actions

1. Adopt a multi-agency approach to inner city housing where environmental issues persist. Work with wardens, recycling staff and PCSO's to ensure landlords and tenants are aware of their responsibilities.
2. Take action against private and social sector landlords whose properties are neglected and have rubbish in gardens. Promote the Council app for reporting fly tipping and problematic properties.
3. Work with charities and home improvement companies to improve energy performance within City ward. Support householders most in need to get grants and upgrades they may be eligible.

Outcomes

1. Tenants/Landlords are aware of their responsibilities and increased confidence to engage with uniform staff.
2. Improve pride in the local area, including gardens and streets. More residents aware of reporting methods and taking responsibility for their neighbourhood.
3. Improve energy efficiency amongst households. Better eco ratings in City ward and reduction in emissions.

Indicators

1. Community spirit, number of engagements and feedback.
2. More feedback/reporting, improved appearance of the neighbourhood and resident feedback.
3. More up to date and environment friendly households. Reduced energy consumption and better standards of living.

Good Start, Great Schools

Actions, Outcomes and Indicators – City



Actions

1. Council wardens and officers/partners deliver projects in schools around local issues which affect the community and Civic roles.
2. Use Schools/faith centres as community hubs and look at evening/ weekend opening times to cater for individuals otherwise unavailable.
3. Explore and support networking opportunities for schools/community groups to work in partnership to address key issues being faced by children and local communities.

Outcomes

1. Create a generational change and engage more young people to be part of community work.
2. Maximising community resources by opening on evenings and weekends. Engaging with parents/children otherwise unavailable. Targeting hard to reach residents.
3. Better links between schools. Improved access to resources.

Indicators

1. Young people engaging with initiatives , session data
2. Young people's feedback improvement in attainment levels.
3. Families supported and active children
4. Joint workshops, meetings and collaboration.

Better Health, Better Lives

Actions, Outcomes and Indicators – City



Actions

1. Introduce health champions to volunteer with key surgeries/Dentists to support with online booking forms and triage, especially with those that may not be computer literate.
2. Work closely with faith groups and community centres to support projects that tackle vulnerable groups with communities.
3. Work with partners to set up health initiatives, referral and signposting of residents to public health programmes i.e. with food charities/community groups/ schools to support families facing food poverty.

Outcomes

1. More people able to book online appointments, more equality in accessing NHS services.
2. More people taking part in physically activities. Improved physical/mental health
3. Healthier and informed residents across all communities.
4. More chances for people to take responsibility for their own health
Increased opportunities to engage in an active lifestyle

Indicators

1. Increase number of online appointments.
Engagement with people attending sessions
Residents engaging with consultations around health and well-being and wider determinants of health.
2. People taking part in activities accessing outside spaces.
3. Number of people interacted with and signposted. Number of programs and groups.

Safe, Strong and Active Communities

Actions, Outcomes and Indicators – City



Actions

1. Identify ASB and drug crime hotspots and develop a partnership approach to tackle these long term issues. Developing neighbourhood plans to tackle these issues.
2. Work with businesses along Great Horton Road to develop and promote Business Watch.
3. Work with the youth service to give young people a voice in their locality
4. Use social media, Facebook, Twitter and Instagram to promote Area Office work to help set up more: friends of groups, litter picks and neighbourhood watches.

Outcomes

1. Better quality of life, safer neighbourhood
More residents aware of how to report concerns, reduced issues with parking, off road vehicles, dangerous driving.
2. Better relationships with businesses and understanding of some of the issues they face, develop ideas for regeneration
3. Young people more involved in their community.
4. More community cohesion and participation. Promotion of 'People Can'

Indicators

1. Crime statistics, ASB incidents reported.
2. Number of meetings, number of participants.
3. Young people engaging in sessions /activities
4. Increased number of groups.

A Sustainable District

Actions, Outcomes and Indicators – City



Actions

1. Support local groups involved with projects to improve the outside environment. Improve green spaces – bringing derelict areas into use. Work with groups to develop green spaces for the use of community allotments.
2. Work with charities and government to improve EPC rating of properties in City ward by providing free eco upgrades. Using our social media platforms to advertise the benefits.
3. Work with partners and residents to develop projects that increase recycling. Engage partners to improve 'grot-spots' and work with residents to look at sustaining improvements.

Outcomes

1. More people using green spaces
2. More eco-friendly properties on the district.
3. Increase in numbers of people participating in initiatives. Improvement in recycling rates/physical appearances of neighbourhoods. Increase in local pride and willingness to report fly tipping/waste issues.

Indicators

1. Number projects/activities taking part on green spaces.
2. Increase in energy performance score
3. Improved Recycling rates, promoted campaigns, reduction in reports of fly tipping, increased 'grot-spots' cleared, more residents involved in clean-ups.



City of
BRADFORD
METROPOLITAN DISTRICT COUNCIL

Heaton

Locality Plan

2022-25



Ward Priorities

| Bradford District Priority Outcomes | Ward Priorities – Heaton Ward |
|---|--|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none"> 1. Mapping/training job support projects 2. Regenerating Bradford West business areas including; <ul style="list-style-type: none"> • Keighley Road • Howarth Road 3. Support Young People to get qualifications and get better jobs working with partners including Incommunities, university, college and schools. |
| Decent Homes | <ol style="list-style-type: none"> 1. Work with local partners including the council energy efficiency support such as warmer homes team, Incommunities and local charities. 2. Good and supportive infrastructure for local communities when new developments are built. 3. Support private tenants/landlords who let out sub standard properties and not eco friendly. |
| Good Start, Great Schools | <ol style="list-style-type: none"> 1. Council policy on food and working with NHS – Community Health Partnerships to make a long term plan to tackle obesity/ diabetes prevalent in some communities in Bradford 2. Support young people to achieve the qualifications needed to secure a job 3. Support Schools to open on evenings and weekends, develop projects alongside jump to improve health and activity amongst young people. |
| Better Health, Better Lives | <ol style="list-style-type: none"> 1. Tackle Inequalities in accessing health services - Public Health to ensure gaps on service provision are met and accesses to local services are maintained. 2. More work/education and enforcement on environmental issues such as fly tipping and working with schools to change behaviours. 3. Promote Healthy lifestyles by increased publicity supported by jump project. |
| Safe, Strong and Active Communities | <ol style="list-style-type: none"> 1. Support communities to develop community groups and take ownership of their neighbourhood and issues affecting it. 2. Develop on community cohesion and work with community/faith for better integration. 3. Build confidence in community services and develop face to face engagement within local communities. |
| A Sustainable District | <ol style="list-style-type: none"> 1. Encourage more recycling and liaise with local businesses to reduce waste. 2. Work closely with schools/community groups/residents/businesses to help support initiatives and raise awareness on emerging issues, such as climate change and environmental matters. |

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Progress – Heaton



Actions

1. Map what is available for training and skills across Heaton Ward. Promote employability initiatives, support community enterprise - upskilling people in neighbourhoods, linking in with Skills and Employability Services.
2. Support business areas with improvements to make areas more attractive and safer example set up businesses watches and business forums to support the developments in the area.
3. Support hubs to develop Initiatives which enable members of emerging communities to access training/education and employment.

Outcomes

1. List of support services and venues that provide training and advice, which show gaps and opportunities for training support.
2. Held forums with residents and business owners feel safer and making these areas more attractive for investment.
3. Establish accessible training session with training providers.

Progress

1. We charted the Heaton Ward to establish training sessions with an accredited training provider, CECOS. Once the gaps were identified we linked up CECOS with Frizinghall Primary School and skills house to deliver training programs in a familiar community environment that was used by local families.

2. Engaged with local business around how to make the area look more tidier to make investment better in the area. Held a public meeting with residents and business around ASB issue on Haworth road with police and Alison Lowe (Deputy Mayor for Policing and Crime).
3. Through the Heaton Ward Leadership we have developed a project with CECOS and put them in touch with schools and community centres to start running projects within those local settings.

Decent Homes

Actions, Outcomes and Progress – Heaton



Actions

1. Develop an ongoing programme of information and engagement highlighting the ways residents can engage and access energy efficiency advice and support
2. Encourage partnership working between residents and policy makers to make sustainable improvements when developing new housing schemes in Heaton Ward.
3. Encourage and support service providers to bring properties, including empty homes into good repair, support landlords and tenants.

Outcomes

1. Residents better understand what is available for making their homes more energy efficient and services have a vehicle to engage with local people in Heaton.
2. Social and Private Housing providers regularly engage with local communities to ensure their developments are sustainable and meeting the needs of the local community.
3. Area will improve both environmentally and aesthetically. And working between partners.

Progress

1. We set up a partnership with local councillors, Home Group and Incommunities to look at initiatives to improve housing standards regarding energy efficiency lighting etc. We have also taken part in joint days of action, working in collaboration to ensure we are able to engage with residents from multiple agencies.
2. We set up a strategic group with private sector housing to investigate options to improve housing standards in Heaton. We are also Coordinating community clean ups with Home Group and residents to ensure a clean visible environment.
3. Environmental Wardens and Enforcement Officers have worked closely to identify properties that required enforcement action and worked with landlords to make changes. There are also better reporting mechanisms for issues relating to Incommunities properties on Lynnfield Estate.

Good Start, Great Schools

Actions, Outcomes and Progress – Heaton



Actions

1. Support Public Health and Community Partnership to make a long-term plan to tackle obesity/ diabetes prevalent in some communities across Heaton Ward.
2. Support children achieve educationally high standard's by utilising out of our schools, community centres for education and developing links with schools and faith organisations to see how both can support eachother and children.
3. Promote active lifestyles for young people in and out of school – work with the JU;MP project.

Outcomes

1. Resident will have access and additional support they need to tackle obesity and diabetes
2. More options for children to learn outside school hours. Faith organisations and schools and learn from eachother and provide better opportunities for children to do well.
3. Greater partnership working and more sessions including play opportunities for children across Heaton Ward.

Progress

1. JU:MP project in Frizinghall looking at re designing the MUGA so that local school children can use this for PE lessons. This will then also allow local resident to use this on an evening and weekend.
2. In Upper Heaton we are working in partnership with the schools to design a new play area for residents and young people. School children have been consulted on what they would like in the park.
3. Consultation work taking place to identify potential snickets for Active Travel in Heaton and Frizinghall to encourage walking and physical activity. Partnership work with Frizinghall Community Centre and Frizinghall Primary School to create a sustainable long-term plan for the Multi Use Games Area.

Better Health, Better Lives

Actions, Outcomes and Progress – Heaton



Actions

1. Work in partnership to tackle Inequalities in accessing health services – in partnership with Public Health ensure gaps on service provision are met and accesses to local services are maintained.
2. Develop partnership work through the Enforcement Team to carry out increased enforcement on environmental issues such as fly tipping and work with partners such as with schools to change behaviours.
3. Develop marketing campaign to promote healthy lifestyles across Heaton Ward through the JU;MP project.

Outcomes

1. Mapping, sharing a greater connectivity to local services.
2. Further enforcement action against fly-tippers and behaviour change through schools. Result in better areas to live in and thrive both physically and mentally.
3. Work with partners to explore age-friendly networks that improves physical and mental wellbeing.

Progress

1. Working in partnership with NHS to bridge the gap in hard to reach communities and address some of the health inequalities in Frizinghall by having Health checks at community centres.
2. Wardens have done workshops within schools to educate them on environmental issue and around clean air campaign. Enforcement team and Wardens have carried out Duty of Care checks on Keighley Road and Highgate to ensure businesses are aware of their responsibility.
3. Developing short videos highlighting work between Area Office and groups like Upper Heaton Working Together who are focused on healthy living and growing vegetables and plants, improving mental and physical wellbeing.

Safe, Strong and Active Communities

Actions, Outcomes and Progress – Heaton



Actions

1. Create opportunities for residents to take part in community and civic life and strengthening community leadership.
2. Support and encourage all communities to take part in community activity to support their area.
3. Will work with Public services to increase trust and engagement in services. Develop collaborative projects between local community organisations and public services.

Outcomes

1. Developed community groups, linked groups with services, promoted civic opportunities i.e. School Governors, Volunteers etc.
2. Develop on community cohesion projects opportunities for residents form different communities to support eachother i.e. Community litter picks.
3. Developed Neighbourhood Watch's, environmental projects, business watch's youth projects etc.

Progress

1. We have increased our volunteers in the Heaton Ward through the “people can” campaign and have linked them with Citizen Coin to ensure volunteers are rewarded for their work, this has created scope for further work with the new generation of volunteers.
2. We have several groups in Heaton focused on regular litter pick campaigns and improving the appearance of their neighbourhoods by planting flowers etc. Area Office have continued to facilitate such groups by providing litter picks and networking new groups with those already existing.
3. Through Ward leadership meetings we identified a need for more collaborative working between services to ensure better engagement. We are working with the NHS to develop an Allotment off Haworth Road using resources from the NHS and the Area Office to involve local primary schools and create a lasting impact with young people.

A Sustainable District

Actions, Outcomes and Indicators – Heaton



Actions

1. Develop re-cycling projects with schools and businesses – Re-cycling Engagement Officers to carry out days of action in areas across Heaton.
2. Develop partnership across Heaton Ward with schools/community groups/residents and businesses to highlight and improve issues for the Ward.

Outcomes

1. Encourage more recycling and liaise with local businesses to reduce waste.
2. Partnership to raise issues and explore problem solving approaches to identified concerns and support initiatives and raise awareness on emerging issues, such as climate change and environmental matters.

Progress

1. More events and activities raising awareness about the impact of climate change * Area Office working with wardens and recycling teams in areas where we have had reports of high poor recycling.
2. Improved recycling targets and less litter * Waste and Recycling Team, Area Office, Neighbourhood Wardens. Taking both wardens and recycling team into school to do educational work with children and doing litter picks with the children.



City of
BRADFORD
METROPOLITAN DISTRICT COUNCIL

Manningham

Locality Plan

2022-25



Ward Priorities – Manningham

| Bradford District Priority Outcomes | Ward Priorities - Manningham |
|---|---|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none">1. Support & encourage local businesses to develop networking and information sharing platforms within Manningham.2. To bring community providers together to improve residents employability chances.3. Connecting and encouraging new communities to use local providers and facilities to gain the skills to secure a local job. |
| Decent Homes | <ol style="list-style-type: none">1. Explore changes to the current planning system to address cramped living conditions.2. To work with partners to look a different ways to encourage residents to report and seek advice on local issues.3. Work with private sector housing to improve property standards and focus on landlord responsibilities. |
| Good Start, Great Schools Page 73 | <ol style="list-style-type: none">1. Work with community organisations to share resources and provide further support to help educational underachievement.2. Schools and faith organisations to work in partnership in supporting young peoples education and development.3. Work with partners to refer potential female role models to develop leadership skills through mentoring programmes. |
| Better Health, Better Lives | <ol style="list-style-type: none">1. Support the Act Locally programme, alongside partners to improve access to health initiatives.2. Promote the use of local open spaces and parks, specifically to improve mental health and wellbeing3. Support schools to be accessible out of hours and look at ways to utilise their resources for community use. |
| Safe, Strong and Active Communities | <ol style="list-style-type: none">1. Encourage community activities promoting civic pride.2. Encourage local communities to come together and become actively involved in their streets by working together to address and report local issues.3. Work with the Police to build and strengthen relationships with local residents to increase the trust in uniformed services. |
| A Sustainable District | <ol style="list-style-type: none">1. Promote awareness of Environmental issues amongst residents, including ways to make a change.2. Provide information and support regarding the Bradford Clean air zone being introduced in 2022 to reduce carbon emissions.3. Promote and support local action towards a cleaner and greener environment. |

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Progress – Manningham



Actions

1. Establish Business Forums in key areas: Manningham Lane, Oak Lane, Lumb Lane, Carlisle Road & White Abbey Road.
2. Identify providers of job skills support and work with key businesses (who have corporate social responsibility) to improve residents employability chances.
3. To support new and emerging communities to gain skills to secure local jobs.

Outcomes

1. Mapping of businesses within Manningham to investigate the options of setting up business forums.
2. Identify/develop mentoring programmes & practical sessions/workshops for young people.
3. To explore community surgeries/advice sessions in community settings.

Progress

1. The ARG and creatives streets project brought businesses together to improve Manningham Lane/Oak Lane. The area office co-ordinated walk abouts with relevant officers and the business to discuss the changes they would like. The community centres worked alongside the businesses and took ownership of the planters and in organising any events/street parties.
2. Through the ward leadership meetings we have worked closely with Skills House who are developing and supporting young people finding work. They are working closely with the youth service, by delivering sessions at the Bradford West Youth Café.
 - The youth service are working with partners to help opportunities for young people in finding work they enjoy. The youth service run CV building workshops and could work with individuals.
3. Working in partnership with all those who have attended the Ward Leadership meeting we have developed ways to engage new and emerging communities.
 - English for Everyone Programme delivered in Manningham. 82 Learners participated in the Manningham programme.
 - Meridian Centre delivered the language classes and enrolled 156 students.

Decent Homes

Actions, Outcomes and Progress – Manningham



Actions

1. Work with Private sector housing and social housing organisations to look at a collaborative approach to high quality affordable social and private sector housing, by supporting local landlords.
2. Work with local communities and partners to identify unsafe, abandoned properties, in order to encourage and enforce responsibilities of owners.
3. Collaborating with partners to identify the inequalities of Covid-19 that further impact on the availability and viability of safe, decent and appropriate housing.

Outcomes

1. Address overcrowded/cramped homes and improve better housing standards and health.
2. Better and safer housing standards.
3. Explore a licence scheme for private landlords to improve housing standards & stop fly tipping when a tenancy changes.

Progress

1. Working with Social housing providers in Manningham to discuss how we could work closely in order to address and improve the health and housing standards for their tenants. Regular walk abouts and street audits have been carried out with officers and housing associations.
2. Partnership working Manningham Housing, In communities and Yorkshire Housing and housing standards to look at standard of homes. Also looking at the homes surrounding to make the environment clean and safe.
3. A strategic private sector housing group has been established to support and improve housing standards. We will investigate the option of implementing a licensing scheme for private landlords.

Good Start, Great Schools

Actions, Outcomes and Progress – Manningham



Actions

1. Develop a network of out of school, home-schooling and religious organisations delivering extra-curricular activities.
2. Create a programme to increase, promote and support the development of Women led.
3. Prioritise women led Physical health and wellbeing programmes.

Outcomes

1. Mapping & sharing of after school homework clubs. Further support to help educational underachievement.
2. Mentoring programme via mosques/ schools with local young professionals.
3. Greater uptake by women to develop their leadership skills, through the mentoring programmes.

Progress

1. Improved knowledge of out of hours school activities has been developed by working with schools, youth services and youth centre.
2. A successful application to JUMP made by Street Space to deliver the Safer Snickets project in Manningham. The ward office worked in collaboration with Hollings youth Association 3 protentional locations. A group of young girls aged 11-14 attending the local Mosque and Hollings youth association expressed an interest in the project workshops involved mapping the most common routes they take on a day-to-day basis. They shared comments about how they feel at different times of the day using these routes and created mood boards of inspiring images to shape the snicket. The local Mosque and Schools were consulted on the project and the final design was chosen. The girls also gained a real-life experience in community engagement and public realm design and received a certificate for their participation in this innovative programme.
3. Mannigham JUMP project have increased the participation of women and girls in physical activity. This project involved employing and providing volunteering opportunities for local women and girls developing and leading.

Better Health, Better Lives

Actions, Outcomes and Progress – Manningham



Actions

1. Alongside the Community Partnership use Health networks to invest in early intervention and prevention projects to directly impact older people isolation, physical health and mental wellbeing.
2. Invest in local outdoor green spaces, making them more inviting, appropriate and useable by all sectors of the community.
3. Recognise prevention and early help are important to change long lasting health inequalities, Use the lessons learnt from JUM:P and BiB interventions and support the behaviour change in young people, schools and families.

Outcomes

1. Mapping, sharing & greater connectivity to local services.
2. Improved more inviting spaces. Greater Connectivity and sharing of community spaces.
3. Healthier, Happier communities living longer.

Progress

1. Warm Spaces (renamed as Welcoming Space for Summer 2023) safe, friendly, local places where anyone can spend time for free 8 warm spaces in Manningham have been set up. Neighbourhood Connect established April '23 to connect vulnerable residents to local services.
2. Links made with community associations to support with delivering services for children and young people in the area. Jump Greenspaces Developments on St Michael's Recreational Ground and Drummond Road field. Design consultation completed and works to commence in July 2023. Grosvenor Park development commenced June '23. ZA to co-ordinate an open day on 2.7.23. Carlisle Road pocket park improvements complete 2023.
3. Health fair/events held across Manningham to support the community getting health checks done without having to attend their GPs Locality working with Together for Health and Jump has allowed us to develop health and wellbeing projects in collaboration to support local communities.

Safe, Strong and Active Communities

Actions, Outcomes and Progress – Manningham



Actions

1. We will work to empower communities, so we do things with them not for them, encouraging positive early intervention and preventative projects, identifying collective resources, encouraging collaboration including establishing local social media networks and street champions.
2. Create opportunities for residents to take part in community and civic life and strengthening leadership. We will nurture and grow a resilient and vibrant voluntary and charitable sector, including having readily available information that allows active citizens to report, issues, in easily and accessible manner.
3. By working with our WYP increase the trust in unformed services and decrease the fear of crime through a community engagement, outreach and collaborative projects with local community organisations.

Outcomes

1. Regular partnership/community walkabouts. Support to set up community organisations.
2. Increased community participation by building relationships and supporting communities to proactively take pride where they live.
3. To explore community surgeries/advice sessions in community settings.

Progress

1. Area Office colleagues are trained in Asset Based Community Development (ABCD) approaches. This helps us support communities in forming groups and developing community led initiative. Walkabouts with residents carried out across Manningham to build positive relationships with residents.
2. Identified community connectors develop community led initiatives to which community clean ups, days of actions for parking and idling around schools. The area office supported grass route groups to be constituted.
3. In partnership with the police we have successfully supported the local communities with Anti-social behaviour for example Temple Street, Hollings Road and North Avenue.

A Sustainable District

Actions, Outcomes and Progress – Manningham



Actions

1. Raise awareness in local communities of the impact of the climate emergency on the lives of people in Manningham, using appropriate communication and Engagement tools, so that it does not seem like a distant problem.
2. Help households access resources, information and knowledge to improve energy efficiency in the home.
3. Support communities to reduce, reuse and recycle principle, to support the climate emergency.

Outcomes

1. Information/Engagement days with partners & local schools to reduce parking & idling outside schools.
2. Deliver information/practical solutions to have a greater understanding.
3. Better understanding of the impact of food waste, fly tipping and recycling.

Progress

1. Through partnership working with the police, road safety team and wardens we established educational workshops which were held at the primary schools for children, the information also been sent to parents, days of actions held at school pick up and drop of times to educate parents and carers about the impacts of idling and dangerous/illegal parking. The Area Office provided information regarding Clear Air Zone Funding resulting to several successful bids.
2. Cost of Living information booklet delivered across Manningham. Arwa office supported groups to apply for cost-of-living fund resulting to several successful applicants.
3. Neighbourhoods wardens deliver education sessions Aswell as delivering information packs in hotspot areas. Working closely with the enforcement team to act against fly tipping in Manningham.

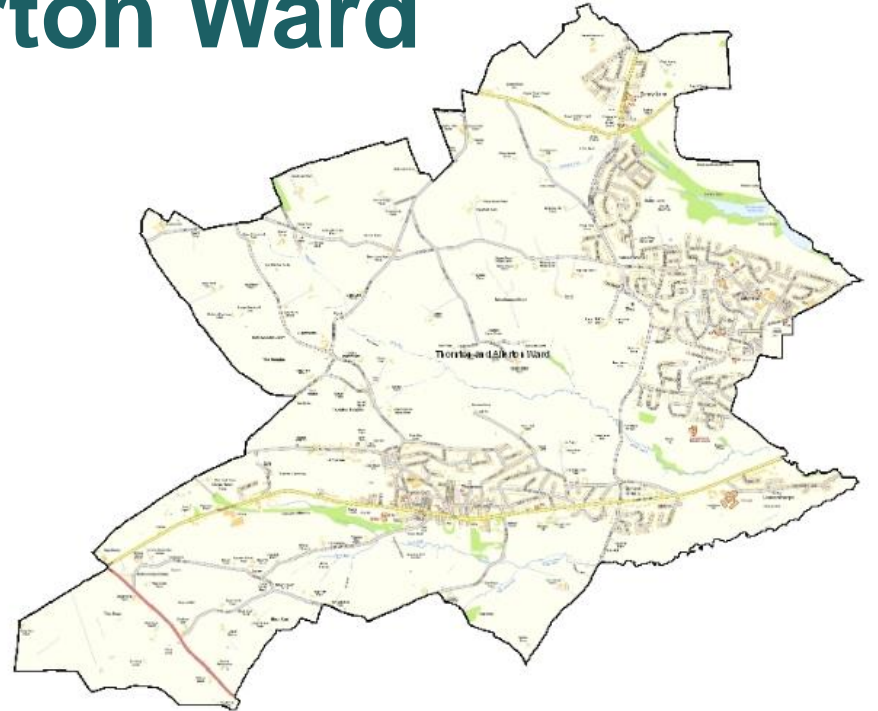


City of
BRADFORD
METROPOLITAN DISTRICT COUNCIL

Thornton and Allerton Ward

Locality Plan

2022-25



Ward Priorities – Thornton and Allerton

| Bradford District Priority Outcomes | Ward Priorities – Thornton and Allerton |
|---|---|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none"> 1. Support young people to achieve the qualifications/experience/skills/apprenticeships needed to secure jobs. 2. Support and develop initiatives to increase adult employability and overcome barriers to work 3. Regenerate shopping areas. |
| Decent Homes | <ol style="list-style-type: none"> 1. Promote Home Energy Efficiency Schemes, Grant improvement programmes, Green Homes and low carbon emissions. . 2. Empower residents and tenants, to raise issues around housing quality. 3. Take action against owners and tenants whose properties and surrounding areas are not maintained . |
| Good Start, Great Schools | <ol style="list-style-type: none"> 1. Increasing schools links with VCS and community projects, focusing on civic mindedness. 2 Support the development of better use of school and community assets. 3. Support initiatives tackling inequality issues that impact on a child’s ability to learn |
| Better Health, Better Lives | <ol style="list-style-type: none"> 1. Improve Health and Well Being by supporting initiatives that tackle inequalities in accessing health services. 2.. Work alongside partners to promote/ improve access to outside spaces/sports facilities/activities/groups. 3. Support local initiatives around health |
| Safe, Strong and Active Communities | <ol style="list-style-type: none"> 1. Support initiatives to ensure people feel safe in the community 2. Celebrate diversity, heritage, culture and togetherness in local areas and promote a sense of local pride 3. Encouraging more people to be involved in and take ownership of their local area via volunteering and community engagement |
| A Sustainable District | <ol style="list-style-type: none"> 1. Support appropriate development with adequate resources. 2. Promote sustainable and affordable transport initiatives 3. Promote and support local action towards a cleaner and greener environment |

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Progress – Thornton/Allerton



Actions

1. Promote employability initiatives based in the community. Supporting community enterprise - upskilling people in neighbourhoods.
2. Support young people to achieve qualifications/experience/skills/apprenticeships needed to secure a job. In collaboration with Bradford College, secondary schools, Youth Service, VCS and Skills and Employability Services CBMDC.
3. Ensure Local and Independent voices are involved in regeneration of shopping areas.

Outcomes

1. Increased number of adults enrolled on employment and skills programmes.
Individuals better skilled and more work ready
Individuals more prepared for the working environment and working routines,
Increased and varied skills.
2. Increased number of young people engaged in training, education or employment.
3. More vibrant shopping areas.
Increase in use. Safer space for visitors.

Progress

1. Mapping - Who is offering what support where. Community Groups/faith organisation and other groups. Ward Officers attending DWP complex needs hubs and developing drop-in sessions. There are now regular sessions at Weymouth centre. Working with St James to develop regular information/advice sessions at their weekly food pantry.
2. Youth Service supporting young people to access employment and life skills training at St James. Working with St James/Urban Saints/Rooted In, to look at using St James Coffee shop to run practical training sessions for young people.
3. In consultation with businesses more bins/benches/planters were installed on Allerton Road and South Square.

Decent Homes



Actions, Outcomes and Progress – Thornton/Allerton

Actions

1. Engage with householders and provide information on home energy efficiency schemes and grants– domestic energy efficiency support.
Work in partnership with housing providers to review energy efficiency of properties and support upgrades where necessary.
2. Take action against private and social landlords whose properties and surrounding areas are not maintained.
Support tenants groups/networks.
Support walkabouts with social housing providers and partners.
Promote reporting methods for tenants.
3. Work with wardens/enforcement to educate landlords tenants on their responsibilities.
Promote methods of reporting waste management issues.

Outcomes

1. More households adopting energy efficiency improvement plans for their home / property.
More households upgrading to energy efficiency measures.
More social housing properties maintained to a decent standard
2. More people staying in the same house and not moving – less transiency.
Improved pride in home/gardens/local area.
More people living in decent homes and in better neighbourhoods.
More tenants/residents actively engaging in housing issues/initiatives.
More tenants and resident’s groups.
3. Decrease in fly tipping/rubbish in gardens.

Progress

1. Supporting a number of organisations to run sessions with Yorkshire Energy Doctor and provide energy efficiency savings to residents including South Square, Café west and St James .
2. Wardens and enforcement team working across the ward. Regular site visits with Residential Social Landlords (RSLs). Working with enforcement taking action against RSLs if necessary. Working to identify tenant’s groups in the ward.
3. Working closely with Incommunities and Waste management to look at waste management issues at Rosemary gardens. Wardens regularly attending community centres, complex needs hub at café west to engage with residents and promote how residents can report issues.

Good Start, Great Schools

Actions, Outcomes and Progress – Thornton/Allerton



Actions

1. Work with school's/community groups to help support initiatives and raise awareness on emerging local and national issues. Ensure projects are in place to develop the youth voice.
2. Council wardens/officers/partners deliver projects in schools around issues which affect the local community.
3. Explore and develop links between schools and services to tackle inequalities such as HAF and JUMP. Developing networking opportunities for schools/community groups to work in partnership.

Outcomes

1. More cohesive programmes of activities at a local level to support young people of all ages.
2. Increased number of young people engaged and involved in wider community action projects.
3. Better links between schools. Improved access to resources. Families access support services.

Progress

1. Support youth services work in Beckfoot Thornton. Worked with schools for The Bradford Spring Clean/Recycling week. Worked with St James church/youth service to develop life skills sessions over the summer and are looking at expanding the sessions.
2. Wardens delivering sessions in schools as part of world for work events. Developing joint work with Beckfoot Thornton school. Including doing litter picks with the pupils. Road safety work with the police at Leytop Primary.
3. Ward officer attends the Local School Committee to work with the school to develop partnerships with the local community.

Better Health, Better Lives

Actions, Outcomes and Progress – Thornton/Allerton



Actions

1. Work with partners to set up health initiatives.
Referral and signposting of residents to public health programmes.
Work with food charities/community groups/schools to support families facing food poverty.
Support statutory/voluntary organisations to design services and sessions to meet the health needs of their communities, focusing on early prevention.
2. Support local sports clubs through initiatives such as JUMP.
3. Promote local health champions/living well at GP surgeries.

Outcomes

1. More chances for people to take responsibility for their own health.
Increased opportunities to engage in an active lifestyle.
Improved physical and mental well-being.
More choice in health activities.
People participating in positive lifestyle activities.
More residents accessing health activities or activities that positively impact health.
2. More people taking part in physically activities.
Improved physical/mental health.
3. Easier to access health services.
Increase use of health services.

Progress

1. Support work of Community Health partnership. Set up and develop Men's Shed in Allerton (St Peters Church) – look to deliver one in Thornton at St James Church. Supporting resident access local services through Neighbourhood connect referrals. Support St James food pantry, developing partnership with other agencies to provide support to users.
2. Supporting youth service football sessions and summer tournament. Regularly meet and support local community groups supporting them with funding and linking up. Supporting local football clubs with funding.
3. Supporting delivery of living well with groups, community centres in the area.

Safe, Strong and Active Communities

Actions, Outcomes and Progress – Thornton/Allerton



Actions

1. Identify ASB and drug crime hotspots and develop a partnership approach to tackle these long term issues. Promote methods of reporting ASB and other crime. Together with partners develop a plan to deal with the problem of vehicle ASB.
2. Work with partners to build confidence in statutory services by having a visible presence in local communities. Promote activities and groups which encourage residents to take pride in their area and develop a sense of ownership. Support community groups that support vulnerable groups/ individuals.
3. Work alongside community to run activities/events that promote greater understanding of our diverse cultures.

Outcomes

1. Better quality of life. Safer neighbourhood, More residents aware of how to report concerns Safer streets, less issues with parking, off road vehicles, dangerous driving.
2. Increased trust in statutory services Increase in reporting of crime and other issues. Greater sense of community. A more inclusive neighbourhood.
3. Young people more involved in their community. Greater community cohesion.

Progress

1. Working with police, partners, councillors to identify hotspots. Supporting the development of contact points- other ways of reporting. Vehicle ASB regular partner meeting, developed and delivered plan to secure access points to Allerton Village Green. Work with police to do speed watches.
2. Wardens and Officers attend local events, groups and schools. Support Police drop in points/public meetings.
3. Thornton litter picks, community litter picks sandy lane, Kenilworth house. Working to set up Men's Sheds groups in Allerton and Thornton. Support St James food pantry café west. Working with CABAD to develop network/support session for community groups.

A Sustainable District

Actions, Outcomes and Progress – Thornton/Allerton



Actions

1. Work with officers/partners to support the appropriate development on green/brown field sites with adequate infrastructure.
2. Work with key organisations to deliver initiatives for alternative and affordable 'transport'. Explore Citizen Coin for use on public transport.
3. Support greener environments with a focus on eco-friendly activities/projects/ownership of greenspaces working with local groups, schools, and VCS. Work with partners and residents to develop projects that increase recycling. Engage partners to improve 'grot-spots' and work with residents to look at sustaining improvements.

Outcomes

1. Environmentally appropriate development projects.
2. More people being more connected and confident in being able to travel across the area. More people opting for more sustainable methods of travel. More eco-friendly projects developed across local neighbourhoods.
4. Increase in numbers of people participating in initiatives. Increase in recycling rates/physical appearances of neighbourhoods. Increase in local pride and willingness to report fly tipping/waste issues.

Progress

1. Supporting Root-in in to develop to community led sustainable housing project in Allerton.
2. Wardens run sessions in schools, litter picks with schools/community groups/residents
Schools work-wardens/officers
Support friends of Royd park
Community litter picks
Warden patrols
Recycling education
3. Worked with recycling team demo recycling bins etc at café west and Weymouth centre sessions with local schools.



City of
BRADFORD
METROPOLITAN DISTRICT COUNCIL



Toller Ward Locality Plan 2022-25

Toller Ward Priorities –

| Bradford District Priority Outcomes | Ward Priorities – Toller |
|---|--|
| Better Skills, More Good Jobs and a Growing Economy | <ol style="list-style-type: none"> 1. Access to appropriate volunteering/Jobs/ Employment skills/training opportunities. 2. Support initiatives which enable young people to achieve the qualifications/skills/experience needed to secure a job. 3. Regenerate shopping areas. |
| Decent Homes | <ol style="list-style-type: none"> 1. Promote Home Energy Efficiency Schemes, Grant improvement programmes, Green Homes and low carbon emissions. . 2. Empower residents and tenants, to raise issues around housing quality. 3. Take action against owners and tenants whose properties and surrounding areas are not maintained . |
| Good Start, Great Schools | <ol style="list-style-type: none"> 1. Increasing schools links with VCS and community projects, focusing on civic mindedness. 2 Support the development of better use of school and community assets. 3. Support initiatives tackling inequality issues that impact on a child’s ability to learn such as: obesity, deprivation and physical health |
| Better Health, Better Lives | <ol style="list-style-type: none"> 1. Support initiatives that tackle inequalities in accessing health services. 2. Work alongside partners to promote/ improve access to outside spaces/sports facilities/activities/groups. 3. Improve health and well being by supporting local initiatives around health. |
| Safe, Strong and Active Communities | <ol style="list-style-type: none"> 1. Support initiatives to ensure people feel safe in their community. 2. Celebrate diversity, heritage, culture and togetherness in local areas and promote a sense of local pride. 3. Encouraging more people to be involved in and take ownership of their local area. |
| A Sustainable District | <ol style="list-style-type: none"> 1. Support initiatives to Improve the outside environment/green spaces. 2. Work closely with partners on emerging issues, such as climate change and environmental matters. 3. Promote and support local action towards a cleaner and greener environment |

Better Skills, More Good Jobs and a Growing Economy

Actions, Outcomes and Progress – Toller



Actions

1. Promote employability initiatives based in the community.

Support community enterprise - upskilling people in neighbourhoods, linking in with Skills and Employability Services CBMDC, VCS
Promote other services, complex needs hubs which tackle issues around barriers to work.

2. Support young people to achieve the qualifications/experience/skills/apprenticeships needed to secure a job. In collaboration with Bradford College, secondary schools, Youth Service, VCS and Skills and Employability Services CBMDC.

3. Support Initiatives which enable members of emerging communities to access training/education and employment.

4. Ensure Local and Independent voices are involved in regeneration of shopping areas.

Outcomes

1. Increased number of adults enrolled on employment and skills programmes.

Individuals better skilled and more work ready
Individuals more prepared for the working environment and working routines
Increased and varied skills.

2. Increased number of young people engaged in training, education or employment.

3. Increased no of members of emerging communities accessing training education and getting into employment.

4. More vibrant shopping areas.
Safer space for visitors.

Progress

1. Complex needs hubs- working with DWP to develop support sessions in Toller at the Girlington centre. to develop more sessions in Toller. They are now running drop in sessions at Toller Youth café. Skills House are developing and supporting young people finding work. They are working closely with the youth service, by delivering sessions at the Toller Youth Café.

2. The youth service are working with partners to help opportunities for young people in finding work they enjoy. The youth service run CV building workshops and could work with individuals. Developed project with youth service supporting eastern European yp into employment.

3. Supported development/implementation of Bradford Roma Strategy

4. In consultation with businesses through ARG funding bins/benches/planters were installed on Duckworth Lane, Toller Lane, Lilycroft Road. Improving the area to attract more business. Lilycroft nursery planting up planters are going to maintain them with Warden's support.

Decent Homes

Actions, Outcomes and Progress – Toller



Actions

1. Engage with householders and provide information on home energy efficiency schemes and grants– domestic energy efficiency support. Work in partnership with housing providers to review energy efficiency of properties and support upgrades where necessary.
2. Take action against private and social landlords whose properties and surrounding areas are not maintained.
Support tenants groups/networks.
Support walkabouts with social housing providers and partners.
Promote reporting methods for tenants.
3. Work with wardens/enforcement to educate landlords tenants on their responsibilities.
Promote methods of reporting waste management issues.

Outcomes

1. More households adopting energy efficiency improvement plans for their home / property.
More households upgrading to energy efficiency measures.
More Social housing properties maintained to a decent standard.
2. Improved pride local area including homes and gardens.
More people living in decent homes.
More tenants/residents actively engaging in housing issues/initiatives.
3. Improvement to the areas outside environment.

Progress

1. Supporting Girlington Community centre to run energy advice sessions for residents. Working closely with RSLs Accent/Incommunities. Including walkabouts around Girlington/Lilycroft .
2. Supporting the Landlords tenants waste management booklet. Wardens regularly attend community events/groups also patrol the area and engage with residents and landlords to promote ways they can report waste.
3. Working closely with wardens and enforcement officers to ensure rubbish in gardens and fly tipping is reported and dealt with.

Good Start, Great Schools

Actions, Outcomes and Progress – Toller



Actions

1. Work with school's/community groups to help support initiatives and raise awareness on emerging local and national issues.

Ensure projects are in place to develop youth voice.

2. Council wardens and officers/partners deliver projects in schools around local issues which affect the community.

3. Explore and support networking opportunities for schools/community groups to work in partnership.

4. Explore and develop links between schools and services such as Jump/HAF.
Support partners to deliver accessible food projects.

Outcomes

1. More cohesive programmes of activities at a local level to support young people of all ages.

2. Increased number of young people engaged and involved in wider community action projects.

3. Better links between schools. Improved access to resources.

4. More families accessing support services.
More active children.

Progress

1. Ward Officers working with youth service supporting provisions in the area and developing future provisions. Wardens/ward officers delivering sessions in schools including litter picks/planting up planters. Girlington/Ladyroyd, Lilycroft, St Philips primary schools

2. Working with partners on School Streets, Girlington/St Philips primary, Greener Girlington supporting them in recruiting and supervising the volunteers. Supporting Greener Girlington with developing Britannia green space and consultations with local schools.

3. Supporting the delivery Of JUMP; including development of Jump sessions in schools. Co-ordinate and run Jump JAG meetings which schools /community groups attend.

4. Support groups to access HAF. Supported Girlington Community Centre (GCC) and St Philips Church to get funding and deliver project.

Better Health, Better Lives

Actions, Outcomes and Progress – Toller



Actions

1. Work with partners to set up health initiatives. Referral and signposting of residents to public health programmes.
Work with food charities/community groups/schools to support families facing food poverty.
Support statutory and voluntary organisations to design services and sessions to meet the health needs of their communities, focusing on early prevention.
2. Support local sports clubs and initiatives such as JUMP.
3. Promote local health champions at GP surgeries.

Outcomes

1. More chances for people to take responsibility for their own health. Increased opportunities to engage in an active lifestyle. Improved physical and mental well-being. Choice in health activities. People participating in positive lifestyle activities. More residents accessing health activities or activities that positively impact health.
2. More people taking part in physically activities.
Improved physical/mental health.
3. Easier to access health services. Increase use of health services.

Progress

1. Promotion of RIC – projects. Developed - school streets project with Girdlington/St Philips schools closing the road and encouraging pupils to walk to school. Worked with partners to deliver community health checks events at GCC. Consulting with residents and FOWP, identified need for outdoor gym in west park – led of design and successful funding applications - Supporting youth service with school's sessions.
2. Supporting local football clubs to access funding and access to school playing fields. Supported organisations to develop projects through JU:MP. Worked with local boxing gym to get funding and organise sessions for residents.
3. Supporting Community Health Partnerships, Core 20 plus 5 and Living Well – identify and deliver against local health priorities. Worked with food charities/community groups/schools to schools' access funding and deliver support to families facing food poverty.

Safe, Strong and Active Communities



Actions, Outcomes and Progress – Toller

Actions

1. Identify ASB and drug crime hotspots and develop a partnership approach to tackle these long term issues. Promote methods of reporting ASB and other crime. Together with partners develop a plan to deal with the problem of vehicle ASB.
2. Work with partners to build confidence in statutory services by having a visible presence in local communities. Promote activities and groups which encourage residents to take pride in their area and develop a sense of ownership.
3. Support community groups that support vulnerable groups/ individuals. Work with the youth service to give young people a voice in their locality. Work alongside community to run activities and events that promote greater understanding of our diverse cultures.

Outcomes

1. Better quality of life. Safer neighbourhoods. More residents aware of how to report concerns. Safer streets, less issues with parking, off road vehicles, dangerous driving.
2. Increased trust in statutory services. Community members more able to report crimes and other issues. Greater sense of community.
3. A more inclusive neighbourhood. Young people more involved in their community. Increase in community pride and understanding.

Progress

1. Worked with the police to identify hotspots. Looked at this for Serious Organised Crime project and supported police in doing surveys. Developed and supported Bonfire ASB hubs/activities. Led on action plan for school parking issues at BBG school with partners.
2. Wardens/ward officers regularly attend community events. Support statutory services make better links with community organisations. Support greener Gillington to develop the group and get more local residents onto its board. Organise community litter picks and support residents who regularly litter pick. Supported Abilities Together and Bradford Stronger together with policies/risk assessments so they can continue to use their allotments.
3. Supporting Bradford Stronger Together, Youth Service, European Drom, Abilities Together, Connecting Roma. Supporting Bradford ROMA Strategy implementation. Supporting residents access services and support through Neighbourhood connect. Working with Youth Service supporting provisions in the area and future provisions.

A Sustainable District

Actions, Outcomes and Progress – Toller



Actions

1. Support local groups involved with projects to improve the outside environment.
Improve green spaces – bringing derelict areas into use.

Work with enforcement/wardens and partners to identify land that is un-adopted/not registered and left to deteriorate and then deal with issues.

2. Support greener environments with a focus on Eco Friendly activities/projects/ownership of greenspaces working with local groups, schools

3. Work with partners and residents to develop projects that increase recycling.
Engage partners to improve 'grot-spots and work with residents to look at sustaining improvements

Outcomes

1. More people using green spaces.

2. More opportunities developed for residents to engage in local environmental projects. More residents feeling they have a voice in local environmental issues. Environmentally appropriate development.

3. Increase in numbers of people participating in initiatives.
Improvement in recycling rates/physical appearances of neighbourhoods.
Increase in local pride and willingness to report fly tipping/waste issues.

Progress

1. Working with jump to develop new green spaces at Whetley grove allotments site/Britania Gardens and space at corner of Thorn Street and Washington Street. Supporting the development of Mitcham community gardens.

2. Working with residents on the upkeep of Kashmir Park. Supported residents to set up Friends of West Park group. Worked with residents, school pupils to do community clean up on unadopted land

3. Wardens and Ward officers have delivered school sessions, supported school/community litter picks. Supporting Greener Girlington with consultations around green spaces and delivering environmental sessions in schools. Recycling education- identified problem areas and support recycling team and wardens. Supported Lady Royd School to set up anti littering campaign.

Let's keep the conversation going

Contact your Area Co-ordinators Office for more information about this plan, and how to get involved in your community.

Area Co-ordinator: Arshad Mahmood

Phone: 01274 432597

Email: Bradfordwestinfo@bradford.gov.uk

Address:

Bradford West Area Co-ordinator's Office
Lawcroft House
Lilycroft Road
Manningham
Bradford
BD9 5AD



Everybody in the Bradford West locality can make a difference!
Here are a few ideas....



Connect

- Meet your ward councillors (via email, phone, in person at their surgeries)
- Get to know your Area Co-ordinator's Office team and their Ward Officers and Assistant Ward Officers



Have your say

- Share your ideas through resident and community consultation
- Attend Area Committee, learn about key plans and ask questions
- Vote in local elections



Get involved

- Volunteer in your area (lots of opportunities can be found [here](#))
- Be neighbourly
- Choose sustainable, active travel options
- Community action e.g. Dementia friendly communities, litter picks

Find lots more ideas at www.peoplecanbradforddistrict.org.uk



Report of the Strategic Director Children's Services to the meeting of Executive to be held on 9 January 2024

AD

Subject:

Ofsted Monitoring Visit of Children's Social Care

Summary statement:

This report will provide an update on the Ofsted Monitoring Visit of children's social care which took place on the 8th and 9th November 2023.

EQUALITY & DIVERSITY:

An Equality Impact Assessment is not applicable. However, this report will provide an update on the Monitoring Visit concerned with those children and young people subject to Child in Need and Child Protection Plans and are therefore amongst those in the highest need in the district with regard to consideration of equality and diversity.

Marium Haque
Strategic Director Children's Services

Portfolio:

Children & Families

Report Contact: Picklu Roychoudhury
Phone: (01274) 436064
E-mail: picklu.roychoudhury@bradford.gov.uk

Overview & Scrutiny Area:

Children's Services

1. SUMMARY

- 1.1 This report will provide an update on the Ofsted Monitoring Visit of children's social care which took place on the 8th and 9th November 2023.

2. BACKGROUND

- 2.1 Ofsted carried out a Monitoring Visit of children's social care services delivered by the Bradford Children and Families Trust, which took place on the 8th and 9th November 2023. The theme of the Monitoring Visit was those children and young people subject to Child in Need and Child Protection Plans.

3. OTHER CONSIDERATIONS

- 3.1 A number of Monitoring Visits had taken place since the previous full inspection in 2018 leading up to the November 2023 inspection.
- 3.2 Since the full inspection of Local Authority Children's Services in November 2022, this is the second Monitoring Visit to have taken place and was on the theme of Child in Need and Child Protection.
- 3.3 The first Monitoring Visit since the November inspection took place in July 2023 and was focused on the Integrated Front Door (IFD). Inspectors found that the IFD response to concerns had continued to improve since the last inspection and the introduction of the conversations approach to contacts. Inspectors made very positive statements in the Monitoring Visit letter about practice, multi-agency working, quality assurance, management oversight, decision making, recording, and application of thresholds.
- 3.4 For this Monitoring Visit, Ofsted Inspectors undertook a deep dive on work with six children subject to either a Child in Need or a Child Protection plan. This focus was alongside a review of the quality assurance process and associated quality assurance reports.
- 3.5 In general, feedback indicated that there are green shoots of progress, of further improvement.
- 3.6 Inspectors found that the Trust has a detailed understanding of the issues that need improvement which is enabling more targeted and recent improvement activity. The detailed self-evaluation of the current situation and future improvement plans for children in need and those subject to child protection planning mirrored what inspectors found during the visit.
- 3.7 Although inspectors highlighted thematic audits and dip sampling to supplement case file audits, they noted that the numbers of routine audits remain low and that more could be done to include social workers in the audits to enhance their learning.

- 3.8 Inspectors stated that work with disabled children has improved:
‘There has been improvement since the last inspection in the response to disabled children subject to child in need and child protection planning.’
- 3.9 Inspectors found improvements of management oversight of child in need and child in need and child protection assessment and planning since the last inspection; however, there is more to do to improve supervision and move away from compliance to driving forward the child’s plan.
- 3.10 When inspectors met social workers, they found that they reported positively about working for Bradford and felt more settled, and better supported with their work.
- 3.11 Ofsted did not refer back any children’s case work, which was the first time in all of the Monitoring Visits which have taken place since 2018.
- 3.12 Ofsted will publish the letter on their website on 13th December 2023.

4. FINANCIAL & RESOURCE APPRAISAL

- 4.1 Whilst Children’s Social Care services locally & nationally continue to face financial pressures, there are no particular financial issues arising as a result of this report.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

- 5.1 This report highlights the content of the Monitoring Visit and the full report is now available to the public.

6. LEGAL APPRAISAL

- 6.1 There are no legal issues arising from this report.

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

Not applicable.

7.2 TACKLING THE CLIMATE EMERGENCY IMPLICATIONS

Not applicable.

7.3 COMMUNITY SAFETY IMPLICATIONS

Not applicable.

7.4 HUMAN RIGHTS ACT

The quality of children’s services can have implications for a number of rights protected by The Human Rights Act 1998 including the right to respect for private and family life.

7.5 TRADE UNION

Not applicable.

7.6 WARD IMPLICATIONS

There are no specific ward implications as this report relates to all wards in the District.

7.7 AREA COMMITTEE LOCALITY PLAN IMPLICATIONS

Not applicable.

7.8 IMPLICATIONS FOR CHILDREN AND YOUNG PEOPLE

All the implications in this report are concerned with children and young people. The Local Authority and The Trust with its respective officers should make themselves aware of the issues raised in the letter.

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

Not applicable.

8. NOT FOR PUBLICATION DOCUMENTS

Not applicable.

9. OPTIONS

9.1 Not applicable. The purpose of this report is to provide a summary of the Ofsted Monitoring Visit held in November 2023.

10. RECOMMENDATIONS

10.1 It is recommended that:

- The contents of Ofsted letter and the progress made are noted.
- We continue to work with the DfE appointed Commissioner to support the work of the Trust and, where possible, to accelerate improvements in line with the Children's Social Care Improvement Plan.

11. APPENDICES

11.1 The Ofsted Monitoring Letter of the visit which took place on 8th/9th November 2023.

12. BACKGROUND DOCUMENTS

12.1 Not applicable.

13 December 2023

Marium Haque
Strategic Director, Children's Services
Margaret McMillan Tower
Princes Way
Bradford
BD1 1NN

cc Charlotte Ramsden, Chief Executive Officer, Bradford Children and Families Trust

Dear Marium

Monitoring visit to Bradford children's services

This letter summarises the findings of the monitoring visit to Bradford children's services on 8 and 9 November 2023. This was the second monitoring visit since the local authority was judged inadequate in January 2023, and the tenth monitoring visit since Bradford children's services was judged inadequate in 2018. Bradford children's services transferred to Bradford Children and Families Trust (the Trust) on 1 April 2023. This is the second monitoring visit under the new arrangements. His Majesty's inspectors for this visit were Matt Reed and Catherine Heron.

Areas covered by the visit

Inspectors reviewed the progress made in the following areas of concern identified at the last inspection:

- Child in need and child protection planning.

This visit was carried out in line with the inspection of local authority children's services (ILACS) framework. Inspectors were primarily on site.

Headline findings

This visit focused on child in need assessment and planning and child protection practice. There are early signs of some improved practice in child in need and child protection work since the last inspection. A new practice model is being implemented but is not yet fully embedded. The long history of inadequate practice means there continue to be a very high number of children who are subject to statutory child in need and child protection plans, many unnecessarily so. This has also resulted in drift and delay for some children having their needs and risks identified and responded to in a timely way. The Trust has a detailed understanding of the issues

that need improvement in this area of practice, which is enabling more targeted and recent improvement activity.

Findings and evaluation of progress

Senior leaders within the Trust, alongside those within the council, provided a very detailed self-evaluation of the current situation and future improvement plans for children in need and those subject to child protection planning. This mirrored what inspectors found during this visit. There are several new initiatives which are being implemented intended to improve practice and children's experiences. Many of these initiatives are relatively new. Senior leaders acknowledge that these have yet to have a significant impact on wider practice.

Improved performance data and quality assurance activity are providing leaders with a detailed understanding of practice quality. Thematic audits and dip sampling supplement case file audits, but case file audit completion rate is low. Social workers are not routinely involved in case audits, which limits their learning from this activity. It is acknowledged by senior leaders within the Trust that the quality assurance framework needs revisiting to ensure that it is contributing to practice improvement.

There are a very high number of children subject to child in need and child protection plans. Historical and less effective assessment and planning has resulted in some children and families being subject to statutory child protection or child in need procedures when alternative and more proportionate plans could have been considered. The Trust is working with staff and partner agencies to redress this and ensure that where safe to do so, children are not subjected to unnecessary statutory processes. There has been very recent success with a small and safe reduction in the number of children on child protection plans.

In most children's cases seen during this visit, their needs are now being addressed at the appropriate level of intervention. However, inspectors did see the negative impact on children of previously poor practice and ineffective decision-making. Some children have been escalated prematurely to child protection processes and some children's cases have closed too soon. This has resulted in children being subjected to multiple and unnecessary interventions. There continue to be children who are experiencing drift and delay in having their needs met effectively at the earliest opportunity. The Trust is well sighted on the issues. Leaders have begun to target resources to review children's needs who are subject to statutory planning, and to strengthen management oversight at key decision-making points in children's lives.

There is evidence of some improved assessments, but this is not consistent across the children and families teams. Stronger assessments have used research and clearly link the initial concerns to the child's current situation. Most are updated regularly and are detailed, but the analysis of need and risk does not always focus on the right things. The voice of the child is evident in assessments, but their views do

not then influence their plans. While social workers visit children in line with their needs, not all visit records detail the purpose of the visit, nor the meaningful direct work that social workers articulate to inspectors is being done to progress the plan for the child.

Children's plans are reviewed at regular multi-agency meetings, but their effectiveness is undermined by their insufficient focus on how the need and risk will be addressed. Not all children's plans are updated when their circumstances change, or to ensure that progress is being made within a timescale that is right for the child.

Where appropriate, social workers are consulting with the child's wider family network to help and support parents address the concerns identified by professionals. Children's case file records evidence that for some children wider family support is being used to address concerns, although no formal family meetings were seen in children's records to demonstrate how this support is coordinated or safely monitored.

When safeguarding concerns arise, multi-agency strategy meetings are timely and are well attended by key professionals, who share relevant information to inform safeguarding decisions. The outcome of these meetings is not always well recorded. Minutes in some children's records are overly detailed and do not demonstrate interim safety planning while child protection enquiries take place. The recording of subsequent child protection enquiries is brief, and not all records detail the work undertaken to safeguard children or analyse the level of risk to inform the required response.

There has been improvement since the last inspection in the response to disabled children subject to child in need and child protection planning. Disabled children benefit from consistent, experienced workers who know them well. Disabled children are seen regularly and in line with their needs. This enables workers to have a good understanding of the children's experiences. Workers monitor the risks to children and take appropriate action to ensure that disabled children are appropriately safeguarded. The professional networks around disabled children are effective. Well-attended multi-agency meetings facilitate regular information-sharing and inform decision-making. Children's plans are informed by thorough assessments but recorded plans vary in their quality and do not always articulate children's progress well. Social workers understand the communication needs of disabled children, and when disabled children are non-verbal alternative methods of capturing children's views are used. However, disabled children's views, likes and dislikes are not a consistent feature in children's plans to demonstrate how they have influenced their plans.

Management oversight of child in need and child protection assessment and planning has improved since the last inspection and is in evidence on children's case files. Formal case supervision is taking place regularly and social workers report this to be

useful. Managers' oversight of assessments is contributing towards improving assessment timeliness. While supervision and oversight of work is evident on children's case files, it is brief and serves as a compliance check, rather than driving forward the child's plan.

Social workers reported positively about working for Bradford. They articulated feeling more settled, and better supported with their work. Managers are described as visible and available when needed. Some workers were able to discuss the wider vision of the Trust and what they described as the need to 'get back to basics' and 'do the simple things right'. All social workers spoke with knowledge about the children they are working with and the future plans for the child.

I am copying this letter to the Department for Education.

Yours sincerely

Matt Reed
His Majesty's Inspector